



Burswood Park Board

# ANNUAL REPORT

2023



**BURSWOOD**  
PARK BOARD



# STATEMENT OF COMPLIANCE

FOR YEAR ENDED 30 JUNE 2023



**Hon. Reece Whitby MLA**

Minister for Environment;  
Climate Action; Racing and Gaming

In accordance with section 63 of the *Financial Management Act 2006*, we hereby submit for your information and presentation to Parliament, the Annual Report of the Burswood Park Board for the reporting period ended 30 June 2023.

The Annual Report has been prepared in accordance with the provisions of the *Financial Management Act 2006*.

The financial statements comply with Australian Accounting Standards – Simplified Disclosures issued by the Australian Accounting Standards Board.

A handwritten signature in black ink, appearing to read 'John McGrath'.

**John McGrath**  
PRESIDENT

A handwritten signature in black ink, appearing to read 'Linda Kut'.

**Linda Kut**  
CHIEF EXECUTIVE

## Acknowledgement of Country

Burswood Park Board acknowledges the Whadjuk Noongar people as the traditional custodians of this land and their continuing connection to land, waters, and community. We pay our respects to all members of Aboriginal communities and their cultures; and to Elders past and present.

This report informs key stakeholders and the community about the Burswood Park Board, its priorities, challenges and performance for the 2022-23 financial year. For more information or to provide feedback, email [reception@burswoodpark.wa.gov.au](mailto:reception@burswoodpark.wa.gov.au).

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# PRESIDENT'S REPORT



**I am delighted to present the Burswood Park Board's Annual Report, which provides a comprehensive overview of the Board's activities, performance indicators and audited financial statements for the fiscal year ending 30 June 2023.**

Throughout the year, we have witnessed a significant increase in the number of events held in Burswood Park. Our focus remained steadfast on promoting community and diversity through events such as the Navratri Festival, Eid Festival, WA Day celebrations and Have a Go Day. Additionally, we emphasised sports activities with events like Equestrian in the Park and The Bloody Long Walk, while also embracing the power of music through performances by renowned artists such as Fatboy Slim and the enchanting Perth Symphony Orchestra Santa's Symphony in the Park.

The Santa's Symphony event, in particular, has garnered immense popularity and has delighted the Western Australian community over the last three years.

This year, we proudly showcased the remarkable 22-piece Perth Symphony Orchestra, accompanied by four talented vocalists—an impressive upgrade from the 14-piece orchestra featured in 2020. This phenomenal response highlights the community's strong interest in outdoor performances across various music and performance genres.

The increased frequency of events hosted in the Park has underscored the Board's realisation of the paramount importance of establishing a clear vision for the future of Burswood Park. As we strive to become Perth's premier destination for open-air performances, concerts, productions, community gatherings, and sporting events, it is crucial that our infrastructure investments align with this vision. As a result, the Board is actively considering the type of permanent infrastructure that could enhance concert experiences for patrons, reduce long-term event costs, and streamline setup and dismantling requirements.

In collaboration with Corporate Sports Australia, the Board entered into a sponsorship agreement with the Perth Running Festival. This highly anticipated event will showcase a wide range of races,



including the Burswood Park 4km Dash, a 10km race, a half marathon, and a full marathon. As part of our commitment to inclusivity, we have taken special care to ensure the inclusion of wheelchair events within the 4km and marathon sections.

These initiatives, coupled with the unwavering dedication of the Burswood Park Board, position us to make remarkable strides towards realising our vision and solidifying our status as a vibrant location for cultural, sporting, and community activities in Perth.

Adding to the excitement, the construction of an additional Principal Shared Path (PSP) through Burswood Park is currently underway, with completion anticipated by the end of 2023. This development will greatly enhance accessibility for all running festival attendees.

Perth's remarkable achievement of securing 12th position in the Economist Intelligence Unit's (EIU) June 2023 liveability rankings underscores the need for proactive support of high-quality events and initiatives like the running festival. These endeavours are vital to elevating Perth's global reputation and presence.

I would like to express my deep appreciation for the invaluable oversight and assistance provided by the Board's Audit and Risk Committee. Their contribution has been instrumental in finalising the risk schedule of activities, conducting a comprehensive assessment of our organisation's cyber security, including Information Communications & Technology policy recommendations, and establishing a firm commitment to workplace health and safety.

Recently, both the Board and Audit and Risk Committee underwent a meticulous board skills matrix self-assessment process to ensure that our members possess a diverse array of skills and experiences. This transparent evaluation highlights the Burswood Park Board's unwavering commitment to upholding the highest standards of governance and behaviour.

I would like to extend my congratulations to Dr. Joanna Pearce on her reappointment to the Board. We commend her remarkable five-year tenure, which has been marked by exceptional contributions. Furthermore, I am pleased to announce the appointment of Mr John Van Der Wielen, representing Burswood Resort (Management) Ltd.

Mr Van Der Wielen joins our Board with an exceptional background, having served as the CEO of HBF Insurance and currently holding the position of Chair at Crown Perth. We are confident that his extensive experience will bring invaluable insight and expertise to our Board, enhancing our capabilities and contributing to our continued success.

Finally, I would like to take a moment to thank the dedicated and committed team at Burswood Park. Throughout the year, this small team of staff and contractors has consistently displayed professionalism, teamwork and a strong work ethic. Thank you for your outstanding contribution over the past 12 months. Your hard work and commitment has not gone unnoticed.



**John McGrath**  
PRESIDENT

# CHIEF EXECUTIVE'S REPORT



**Firstly, I would like to thank the Board and the Audit and Risk Committee for their continuous support in helping Burswood Park Board achieve its strategic organisational objectives.**

I would also like to acknowledge the large body of work that the Burswood Park team has undertaken to improve our Work Health and Safety framework in response to the new Work Health and Safety Regulations.

This has involved the careful consideration and review of our approaches to managing WHS risks and working together to foster a healthy workplace. These changes will have positive flow on effects for all Burswood Park stakeholders.

**During the year, the Board has engaged in various projects to activate Burswood Park, including the:**

## **Construction of a Principal Shared Path**

Approximately three years ago, the Board initiated the construction of an additional Principal Shared Path (PSP) within the Park. This separate dual-use path is essential to ensure the safety of the public who visit or commute through the park, considering the increased patronage since 2020. The new pathway, spanning an extra kilometre from the Causeway to the WA Recreational Water Sports Association, will supplement the existing three-kilometre cycle and pedestrian path network across our public open spaces. Construction of the PSP is expected to be completed by the end of 2023.

## **Partnership with Main Roads and Perth Bridge Climb and Zip**

We have partnered with Main Roads and Perth Bridge Climb and Zip to develop additional community activities in Burswood Park, such as a Western Australian themed mini-golf course. As part of this collaboration, an operating premise featuring a cafe will be constructed.

## **Partnership with the Department of Biodiversity Conservation and Attractions (DBCA)**

Our positive relationship with the DBCA continues with the planning and design of an interpretation node, which is an extension to the existing eight interpretation nodes around the Swan Canning Riverpark. This concept aims to enhance the Park's built-infrastructure, natural assets, and historical connections while improving the visitor experience.

## **Partnership with Crown Perth**

We have partnered with Crown Perth to introduce a new café near the Burswood Park playground. Through the Bilya Café trial, we are collecting valuable insights from park users to gauge support for a permanent café in Burswood Park.

## **2020 Burswood Park Vision**

Over the last 12 months, the Board has undertaken a comprehensive review process to create a more ambitious plan for the Burswood Peninsula. The reimaged



20 Year Plan ('The Plan') now envisages a stronger utilisation of existing Burswood Park land to encourage higher levels of activation and facilitate avenues for securing revenue to fund park improvements. This Plan establishes a stronger connection to Crown Perth, Burswood Train Station and the surrounding precincts, while continuing to respect the valuable landscape amenity and environmental quality of the riverside parkland.

The Plan has a twenty-year framework, identifying projects over the short, medium, and longer term. It acknowledges the work required by the private and public sectors to come together to realise the vision within the more ambitious precincts.

Planning the vision for the Park takes into account the needs of our growing city. It places Burswood Park's important parkland within the context of an increasingly interconnected world with higher levels of visitation anticipated from both the local community, as well as interstate and international tourists.

I would like to acknowledge the Board and ARC for completing a skills matrix assessment process and commend their focus on good governance, as a crucial foundation for Burswood Park's current and future achievements.

To ensure that our organisation operates efficiently and has the capacity to achieve its goals, we conducted a workforce review, which revealed several resource gaps. Key roles have been identified to fill these gaps with the recruitment process taking place over the next few months. Additionally, the Burswood Park team has utilised the Hertz PRINT profiling tool to optimise individual and group performance outcomes, leveraging its valuable diagnostic capabilities.

To my wonderful agile team, thank you for your outstanding contributions over the past 12 months. I am genuinely grateful for each and every one of you. Let's continue to collaborate, innovate, and make a difference together. I would also like to thank Claire Wright for her contributions in guiding and leading the Agency through a number of significant projects during her 6-month secondment as Chief Executive.

Burswood Park is well positioned to embark on the next stage in its ambitious journey and I look forward to continuing to achieve our objectives with the Board, ARC, and our talented staff to improve, enhance and adapt Burswood Park for the enjoyment of all who visit.



**Linda Kut**  
CHIEF EXECUTIVE





# OUR PURPOSE, VISION AND VALUES

## Enabling Legislation

Burswood Park Board was established in accordance with clause 6(1)(c) of the Agreement Schedule detailed in the *Casino (Burswood Island) Agreement Act 1985*. Under the provisions of the *Park's and Reserves Act 1895*, the Board is responsible for the control and management of Burswood Park – a Class 'C' reserve for parks and recreation.

## Responsible Minister

The Hon. Reece Whitby, MLA Minister for Racing and Gaming.

## Who we are

Burswood Park Board is a Statutory Authority of the Government of Western Australia responsible for the control and management of Burswood Park.

## Purpose

We exist to improve, enhance and adapt the Park for the purposes of public recreation, health and enjoyment.

## Vision

A gathering place for shared stories and meaningful connections to land, heritage, culture and each other.

## Values

Our values underpin everything we do and how we do it. They are an integral and important part of us, defining what we believe and how we behave. They are supported by our commitment to ensuring we are accountable for our actions and that we behave with integrity.



# STRATEGIC DIRECTION 2030

Launched in late 2021 and aligned with the aspirational 20 Year Plan, the Strategic Direction has continued to guide our internal decision making, focusing our team, key partners and stakeholders to achieve tangible outcomes for the Park, the community of Western Australia and beyond.



## Strategic Initiative 1

An activated and vibrant park, within the boundaries of the Peninsula

We create opportunities for local, national and international visitors to participate in diverse and unique experiences across the Park and Peninsula.

- Shape the long-term future of Burswood Park.
- Bring people together to connect to land, heritage, culture, and each other.
- A centre of knowledge for truth-telling and shared stories about the history and culture of the Park.
- Enhance customer experiences through innovation and technology.
- Foster strong relationships, trust and confidence with the local community and visitors, our partners and stakeholders.
- Improve the visibility and brand awareness of Burswood Park.



## Strategic Initiative 2

A safe and sustainable park

We protect and enhance our natural assets, biodiversity, and parklands to ensure a sustainable future for current and future generations.

- Consistently maintain quality standards in facilities and park management and presentation.
- Commit to a sustainable future for the Park.
- Protect, conserve and enhance the biodiversity of the Park.
- Prioritise safety and security at the Park, including creating an accessible and inclusive place for people of all abilities.



## Strategic Initiative 3

A dynamic and responsive organisation

We value and support our people and are continuously improving our governance and operations.

- Attract people who align with our values and reflect the community we serve.
- A professional organisation with contemporary and reliable systems that improve our capability and responsiveness.
- Advocate for and promote the Park and the broader Peninsula.
- Optimise funding and partnership opportunities.
- Responsibly manage assets and infrastructure across the Park.

# ORGANISATIONAL STRUCTURE

MINISTER FOR RACING AND GAMING  
**Hon. Reece Whitby MLA**

BURSWOOD PARK BOARD

AUDIT AND RISK COMMITTEE

**Kelly Hick**  
Chair  
(Independent)

**Mandy Taylor**  
Member  
(Independent)

**Anthony Vuleta**  
Member  
(Board Representative)

PRESIDENT  
**John McGrath**  
Former  
Member of Parliament

MEMBER  
**Dr Joanna Pearce**  
Board Member  
Swan River Trust

MEMBER  
**Anthony Vuleta**  
Chief Executive Officer  
Town of Victoria Park

MEMBER  
**John Van Der Wielen**  
Crown Perth Chair  
Crown Perth

MEMBER  
**Chris Melsom**  
Principal Associate to the  
Government Architect  
Government Architect  
Western Australia

Nominated by  
**Minister for Racing  
and Gaming**  
Term expires January 2025

Nominated by  
**Minister for Environment**  
Term expires August 2024

Nominated by  
**Town of Victoria Park**  
Term expires July 2023

Nominated by  
**Burswood Resort  
(Management) Limited**  
Term expires August 2024

Nominated by  
**Minister for Racing and Gaming**  
Term expires January 2025

CHIEF EXECUTIVE  
**Linda Kut**

FINANCE AND BUSINESS  
SERVICES MANAGER (CFO)  
**Dingyi Du**

COMMUNICATIONS AND  
EVENTS COORDINATOR  
**Mel Farley (0.8 FTE)**

PARK'S CONSULTANT  
**Sam Franco**

OPERATIONS MANAGER  
**Clint Jones**

GOVERNANCE COORDINATOR  
**Sally Vinar (0.8 FTE)**

Finance Officer  
(Assets &  
Procurement)  
**Vicki Patterson**

Finance and  
Administration Officers  
**Angie Lamp (0.5 FTE)**  
**Julie Tallis (0.5 FTE)**

Operations Coordinator  
**Craig Barker**

Operations Supervisor  
**Steve Moss**

Ground Staff  
**Contractors**



# OUR BOARD



## John McGrath

John McGrath, a former sports editor at The West Australian spent 16 years (2005-21) in the Western Australian Parliament as Member for South Perth. He served as Shadow Minister for Racing, Gaming and Liquor Licensing and as Parliamentary Secretary to Premier Colin Barnett to work on the Perth stadium project at Burswood. During his time in Parliament John was a strong advocate for greater use of the Swan River for transport and tourism and chaired a government working group to look at expanding Perth's ferry network. He was appointed President of the Burswood Park Board in March 2022.



## Dr Joanna Pearce

Dr Joanna Pearce is currently a lecturer in Tourism and Hospitality Management at Edith Cowan University. Her experience and skills include social research with a focus on nature-based tourism, providing policy guidance for the National Park's Advisory Committee in Victoria, and preparing technical reports for government and industry on natural resource management issues. She has held various teaching roles at Murdoch and Notre Dame universities and has a Bachelor of Science in Conservation Biology, a Bachelor of Science in Environmental Science (Hons) and a Doctorate in Philosophy. Dr Pearce was appointed to the Burswood Park Board in August 2018.



## Anthony Vuleta

Anthony Vuleta is the Chief Executive Officer of the Town of Victoria Park. Born and raised in Perth, he began his career in a private civil design consultancy before moving into local government in 1988. He is a past President of the Institute of Public Works Engineering Australasia WA, past trustee of the Public Works Foundation, Member of the Local Government Advisory Board and Deputy President of Local Government Professionals WA. Mr Vuleta's key focus is on developing strategies to help improve and reshape the business of local government to meet the current and future needs of the community. Mr Vuleta was appointed to the Burswood Park Board in August 2017.



## John Van Der Wielen

John Van Der Wielen is a finance and insurance sector executive with over 30 years' experience in wealth management, private banking, investments, and insurance which incorporates broad international experience. Mr Van Der Wielen's experience extends to a number of other roles including Chief Executive Officer of not-for-profit fund HBF for 5 years. In addition to his current appointment as Crown Perth Chairperson, Mr Van Der Wielen is the Chairperson of the Future Health Research and Innovation Fund Advisory and OrthoCell. He is also a Board member of the Royal Flying Doctor Service. Mr Van Der Wielen was appointed to the Burswood Park Board in August 2022.



## Chris Melsom

Chris Melsom is an established and highly regarded urban planning and design practitioner and business leader. He is an accomplished strategist, urban thinker and advocate for sustainable cities. Working internationally with both Government and the private sector for over 30 years, Chris has advised on strategic infrastructure, major developments, the creation of new towns and communities, strategic industrial hubs, health and education precincts and significant urban redevelopment projects. Mr Melsom was appointed to the Burswood Park Board in August 2021.



## OUR AUDIT AND RISK COMMITTEE

The Burswood Park Board Audit and Risk Committee (ARC) was established in August 2020. Membership consists of an Independent Chair, an independent member and one member representing the Board.

The ARC supports an effective internal audit function with oversight responsibilities for the integrity of the financial reporting process, corporate governance, and budgetary oversight.

**Kelly Hick**

**INDEPENDENT CHAIR**

Ms Hick was appointed to the ARC in October 2021.

**Mandy Taylor**

**INDEPENDENT MEMBER**

Ms Taylor was appointed to the ARC in October 2021.

**Anthony Vuleta**

**MEMBER REPRESENTING THE BOARD**

Mr Vuleta was appointed to the ARC in August 2020.

## Administered legislation

The Agency assists the Minister for Racing and Gaming in the administration of the following Acts:

- *Casino (Burswood Island) Agreement Act 1985*

## Other key legislation impacting on the Agency's activities

In the performance of its functions, the Agency complies with the following relevant written laws:

- *Park's and Reserves Act 1895;*
- *Auditor General Act 2006;*
- *Contaminated Sites Act 2003;*
- *Disability Services Act 1993;*
- *Equal Opportunity Act 1984;*
- *Financial Management Act 2006;*
- *Freedom of Information Act 1992;*
- *Industrial Relations Act 1979;*
- *Long Service Leave Act 1958;*
- *Minimum Conditions of Employment Act 1993;*
- *Work Health and Safety Act 2020;*
- *Procurement Act 2020;*
- *Public Sector Management Act 1994;*
- *Salaries and Allowances Act 1975; and*
- *State Records Act 2000.*





# OUR YEAR AT A GLANCE

Aligned with our 3 Strategic Initiatives

1.



## VISITOR NUMBERS

**241,534**

event patrons visited the Park.

## VISITOR SATISFACTION

**89%**

positive feedback.

2.



## OUTDOOR CLASSROOM

**15**

future horticulturalists and turf managers trained in collaboration with TAFE.

## RIVER CONSERVATION

**\$3m**

towards Swan and Canning river health, restoration and behavioural change programs.

3.



## COMMUNITY ENGAGEMENT

**38**

38 community and charitable events to encourage greater social inclusion and a sense of community.

## VISION FOR THE FUTURE

**20** Year Plan

progressed with short, medium and long term projects identified.

## FUNDRAISING COLLABORATIONS

**\$14.8m**

including \$2.1m for local charities and \$1m through the Telethon Community Cinemas, from events hosted on Burswood Park.

## SUSTAINABILITY

**57,994**

single use containers diverted from landfill (61% increase).

## SOCIAL REACH

**↑ 25%**

more Facebook page 'likes'.

## INFRASTRUCTURE & PARK IMPROVEMENTS

**\$1.3m**

South 9 Parkland Irrigation and Pump Control Cabinet

Scheme Water Extension

HV Transformer Audit

Gazebo and Barbeque Enhancements

Bilya Café Infrastructure

Zipline Lake 3 Safety Barrier Fencing

Principal Shared Path Project

Maintenance Building Works

Swan Shell Drainage Installation

Sculpture Conservation

# SUMMARY OF FINANCIAL TARGETS AND KEY PERFORMANCE INDICATORS

2022-23

ECONOMIC	PARK IMPROVEMENTS	KPI SUMMARY	BEST PRACTICE																																																						
<p><b>Financial targets</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$0.8m</b></td> <td><b>\$1.6m</b></td> </tr> <tr> <td>deficit</td> <td>surplus</td> </tr> </table> <hr/> <p><b>Net cost / income of services</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$1.7m</b></td> <td><b>\$0.5m</b></td> </tr> <tr> <td>net cost of service</td> <td>net income of service</td> </tr> </table> <hr/> <p><b>Total equity</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$31.7m</b></td> <td><b>\$34.1m</b></td> </tr> </table> <hr/> <p><b>Agreed/directed salary expense level</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$1.6m</b></td> <td><b>\$1.3m</b></td> </tr> </table>	Target	Actual	<b>\$0.8m</b>	<b>\$1.6m</b>	deficit	surplus	Target	Actual	<b>\$1.7m</b>	<b>\$0.5m</b>	net cost of service	net income of service	Target	Actual	<b>\$31.7m</b>	<b>\$34.1m</b>	Target	Actual	<b>\$1.6m</b>	<b>\$1.3m</b>	<p><b>Property Plant and Equipment*</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$3.9m</b></td> <td><b>\$1.3m</b></td> </tr> <tr> <td>investment</td> <td>investment</td> </tr> </table> <hr/> <p><b>Infrastructure – Major Projects</b></p> <p>Principal Shared Path            Bilya Café Foundation Construction            Gazebo and Barbeque Enhancements            Zipline Perimeter Fencing            Significant Infrastructure Improvements to the Northern Parklands            Maintenance Building Works</p> <hr/> <p><b>Infrastructure – Operations</b></p> <p>Scheme Water Extension into South 9 Parkland            South 9 Cabinet Control Unit Upgrade            Bolton Avenue Garden Refreshment            South 9 Scheme Water Upgrade            Foreshore Rehabilitation Fencing            Swan Shell Drainage Installation            Lake and Waterways Management            Conservation Treatment of Key Park Sculptures            Irrigation Pump Replacements</p>	Target	Actual	<b>\$3.9m</b>	<b>\$1.3m</b>	investment	investment	<p><b>Visitors to the Park</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>250K</b></td> <td><b>241.5K</b></td> </tr> </table> <hr/> <p><b>Customer Satisfaction</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>90%</b></td> <td><b>89%</b></td> </tr> </table> <hr/> <p><b>Park Maintenance (avg total cost of maintenance per hectare of Park)</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>\$74,000</b></td> <td><b>\$76,128</b></td> </tr> <tr> <td>per hectare</td> <td>per hectare</td> </tr> </table>	Target	Actual	<b>250K</b>	<b>241.5K</b>	Target	Actual	<b>90%</b>	<b>89%</b>	Target	Actual	<b>\$74,000</b>	<b>\$76,128</b>	per hectare	per hectare	<p><b>Sustainability</b></p> <p><b>61% increase</b>            with 57,994 single use containers returned</p> <hr/> <p><b>Lost Time Injuries</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td><b>0</b></td> <td><b>0</b></td> </tr> <tr> <td>lost time injuries</td> <td>lost time injuries</td> </tr> </table> <hr/> <p><b>Technology</b></p> <table border="0"> <tr> <td>Target</td> <td>Actual</td> </tr> <tr> <td>Improve ICT system performance</td> <td>UPS and replacement server installed and operational</td> </tr> <tr> <td>Enhance Cyber Security Awareness</td> <td>Cyber Security Awareness Training completed</td> </tr> <tr> <td></td> <td>Strategic and Operational Policies implemented</td> </tr> </table>	Target	Actual	<b>0</b>	<b>0</b>	lost time injuries	lost time injuries	Target	Actual	Improve ICT system performance	UPS and replacement server installed and operational	Enhance Cyber Security Awareness	Cyber Security Awareness Training completed		Strategic and Operational Policies implemented
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\*Note: \$2m to be carried over to FY24 due to the delays of the Principal Shared Path project; \$300k reserved for Zipline Ablution project no longer required.



## STRATEGIC INITIATIVE 1

# AN ACTIVATED AND VIBRANT PARK, WITHIN THE BOUNDARIES OF THE PENINSULA



- Shape the long-term future of Burswood Park.
- Bring people together to connect to land, heritage, culture, and each other.
- A centre of knowledge for truth-telling and shared stories about the history and culture of the Park.
- Enhance customer experiences through innovation and technology.
- Foster strong relationships, trust and confidence with the local community and visitors, our partners and stakeholders.
- Improve the visibility and brand awareness of Burswood Park.



## STRATEGIC INITIATIVE 1

# BOARD PERFORMANCE REPORT

### 20 Year Plan

To shape the long-term future of Burswood Park an agreed vision is an essential part of the planning process.

Burswood Peninsula is a very important site for the Whadjuk Noongar people. The 20 Year Plan ('The Plan') sets out the overarching vision for the area and offers the perspective needed to proactively seek opportunities to show respect and celebrate the culture via its considered treatment of the landscape.

The vision statement for Burswood Park Board which will support the ongoing transformation is defined as:

*Burswood Park is a high value community parkland located on the banks of the Swan River. Acting as a gateway to the city, the Park is a landmark destination which provides a wide range of recreational, entertainment, artistic and wellness activities. It is a rich and diverse cultural landscape which tells the stories of the Whadjuk people, as well as more recent history. It is a sustainable landscape, rich in Western Australian flora and fauna. The Park is highly accessible, resilient, and forward thinking. It sits comfortably within the ever-changing development environment of the Burswood Peninsula.*

The Park also has opportunities to further leverage its adjacency to the stadium and Crown Perth while ensuring its natural attributes are not compromised. An unbroken riverside experience is essential to maintain and improve, as is the careful planning of new attractions.

There are several significant development sites close to the Park, all of which will see an increase in resident and visitor numbers, creating more opportunities for the Park.

Bringing all of these elements together in a cohesive manner via the Plan will ensure the ongoing vibrancy and success of Burswood Park. An ecologically rich parkland imbued with stories, meaningful connections with the Whadjuk Noongar community and broader Western Australian culture.

### Board Strategic Review

In November 2022 the Board and the ARC Chair participated in a facilitated strategic review workshop. The workshop reviewed the Boards progress against the existing Strategic Direction 2030, agreed on the priority strategic issues and set the short to medium term project priorities.



## Santa's Symphony in the Park

After two years in Paterson Park, the December 2022 event moved to a new site in the South 9 to showcase the vision for events in the area. This vision has been identified in the Board's 20 Year Plan and contemplates the development of an amphitheatre large enough to support open air events with the capacity for up to 20,000 patrons.

It also provided an opportunity to test the feedback from neighbouring MIRVAC residents, to ensure that an event of this size would be supported. Feedback received was very positive.

*Our team from Burswood Residents had a wonderful time at what was definitely one of the best events I have seen on the Burswood Peninsula in the 17 years I have been living there. It is my wish that the event stays on this location in the Park, and I am hopeful you can activate this part of the Park even more in coming years with many more events.*

**- Shaun Westwood**, President,  
Burswood Residents Association.

This signature Burswood Park Board event was held on Sunday 18 December. 15,000 tickets were issued and taken up for the event.

A chill-out zone, a sponsors lounge and ACROD platform were all new additions to the event.

The move to the South 9 to accommodate a larger crowd than previously saw production values increase significantly. Three screens were added to the site to enable viewing from greater distances from the stage. The Perth Symphony Orchestra performance was live broadcast to the BHP Amphitheatre in the Optus Stadium precinct during the Christmas Festival, increasing exposure for Burswood Park through Optus Stadium social channels.

Innovation and technology enhanced patron experience through the use of Auslan interpreters, who were broadcast on the screens along with the song lyrics.





## Have a Go Day

Have a Go Day celebrated a major milestone with its 30th anniversary on Burswood Park grounds in November. From its humble beginnings in 1992 with attendances of just 500 seniors annually, Have a Go Day has grown year on year, now averaging 15,000 people and 220 site holders each year. Burswood Park Board congratulates the Seniors Recreation Council of WA for an amazing achievement.



## Messy Play

Outdoor messy play proved popular over the warmer months for children aged 6 months to 5 years. A different theme for each class and a focus on biodegradable or reusable elements saw children engaging with the natural surroundings of Burswood Park while learning, exploring and discovering using all of their senses.



## Cultural Events

Burswood Park once again played host to a number of multicultural festivals over the year. The Arab Festival and Eid Carnival returned for the Australian Arab Association, with significant numbers enjoying the stalls, camel rides, cultural performances, and international food at each event. A new addition to the calendar was Navratri, an Indian Dance Festival which saw 3,000 patrons attend the evening show that culminated in fireworks on the Swan River.



## Markets

A series of evening markets came to the Park every Wednesday in March. Incorporating food vendors, retailers, entertainment, and a bar, its popularity built week on week as awareness of the markets grew. Jazz & Dine was held in Kagoshima Park as a finale event for the markets, utilising the Swan Shell for their performers. The concept was sound, and there is interest in a similar undertaking next summer.





## Fatboy Slim

Fatboy Slim was the first stand-alone concert Burswood Park has hosted with an international artist. Although attendance numbers were lower than anticipated, the event was well run and provided great learnings for the team in how best to utilise this space for future events of a similar calibre, and continue to build positive partnerships to activate the Park.



## Jurassic Kingdom

Jurassic Kingdom, Perth's first dinosaur theme park, was installed in Kagoshima Park for the entire April school holidays. Held over 19 days, more than 47,000 people attended. The grounds held up well with the operations team ensuring that remediation and repairs were kept to a minimum.

*Kagoshima Park was the perfect backdrop for our prehistoric themed event. The lake, trees and parkland helped our patrons feel like they were in a real-life Jurassic Zoo.*

**– Mark Marinovich,**  
Director, Carnival Amusements  
(event organiser)



## HBF Run for a Reason

HBF Run for a Reason returned to the Perth calendar for the first time since 2019. Over 33,000 people participated, including 20,244 participating in the half marathon and 12km; routes for both events wound through the Park. This event brings together stakeholders from City of Perth, Town of Victoria Park, VenuesLive, Main Roads, Public Transport Authority, WA Police and St Johns Ambulance.



## Charity Events

Burswood Park was pleased to host a number of returning charity events, including the Two Feet & a Heartbeat walk for HeartKids, the Life's Little Treasure's Walk for Prems, Walk to D'Feet MND and Hounds Day Out, raising money to rescue greyhounds from the racing industry.

The Perth Bikers' Charity Ride in aid of the Salvation Army Christmas Appeal was held in Burswood Park for the first time.

In addition to the charity events hosted in the Park, Burswood Park Board was pleased to work with a number of charities conducting fun runs/walks/rides around the greater Perth area by allowing them to utilise sections of the path along the foreshore. These included The Bloody Long Walk, MACA Cancer Ride, Women's Walk for Cancer, Can4Cancer Walk, Walk for Wings, Up All Night and Ride & Stride for Sarcoma. Over \$14m was raised for all the worthy causes holding events in and around Burswood Park.

Telethon Community Cinemas also returned returned for their 22nd season in Burswood Park.



## South Metropolitan TAFE – Certificate III Sport Turf Management Field Day

Burswood Park prides itself in sharing knowledge with students from South Metropolitan TAFE. The students spent time on the South 9 Parkland analysing soils and soil conditions and had the opportunity to apply and enhance their skills.

Burswood Park has built an ongoing relationship with the TAFE and enjoys hosting students throughout the year.



## Rotary Club

In April, Burswood Park staff had the opportunity to welcome and share stories on the history and culture of Burswood Park with the Rotary Club of Mill Point.

*On behalf of the Rotary Club of Mill Point, I'd like to thank Mel and Sam for taking so much time out of your busy day to educate and entertain us on the fascinating history of Burswood, your challenges and forward plans .*

**- Gerry McGann,**  
Vocational Director,  
Rotary Club of Mill Point





### **Wadjuk Dreaming – WA Day**

Since 2021, WA Day patrons have been able to immerse themselves in Indigenous storytelling with Wadjuk Dreaming. Celebrating the Whadjuk Noongar history in Western Australia, the exhibition features a collection of four animated short films that take patrons on a journey through different aspects of Whadjuk Noongar history.



### **Northern Burswood Park Activation**

Burswood Park Board has been instrumental in partnering with Main Roads and Perth Bridge Climb & Zip Pty Ltd (PBCZ) to enhance the activation hub in the most northern section of Burswood Park. Agreements are now in place with the Burswood Park Board for the construction and operation of these additional facilities.

Improvements include major infrastructure to accommodate additional facilities including the construction of front of house operating premises, a café, toilets, pathways and lighting.



### **Conservation Treatment of Key Sculptures**

Burswood Park Board completed a specialised innovative cleaning and restoration treatment of the “Paddy Hannan”, “Henry Camfield”, and “William De Vlaming & Swan” Sculptures. Over time these statues had developed calcium deposits, surface dirt and other atmospheric contaminants. Burswood Park was able to have the historic statues restored to their former appearance by cleaning, applying a new patina and multiple applications of wax.





## Bilya Café

Local Elder, Bruce Loo, in consultation with cultural leaders named the café, Bilya, which in Noongar language simply means 'river', representing the café's location beside the Swan River, an area that has been a special gathering place for many generations. Bruce worked closely with WA Noongar artist, Linda Lee Loo, to incorporate the story and history of this location into her artwork, "Our River, Our Meeting Place" which can be seen on the exterior of the café. The meaning of this location to her ancestors and its ongoing significance today is detailed on signage in front of the café.

In recognition of the importance of this place, a Welcome to Country was conducted by Dr Noel Nannup, along with a smoking ceremony to ward off bad spirits and cleanse physical and spiritual elements at the official opening of the Bilya Café in February to March Bunuru season.



## Perth Montessori School

Burswood Park operations staff were pleased to assist Perth Montessori School by providing their expertise and guidance to convert their verge to a water wise community, incorporating native plantings and a little street library.



## Brochures

As part of an ongoing knowledge series, two easy to understand brochures on creating bee and bird friendly gardens were produced. The brochures were distributed and well received by Have a Go Day patrons.



## STRATEGIC INITIATIVE 2

# A SAFE AND SUSTAINABLE PARK



- Consistently maintain quality standards in facilities and park management and presentation.
- Commit to a sustainable future for the Park.
- Protect, conserve and enhance the biodiversity of the Park.
- Prioritise safety and security at the Park, including creating an accessible and inclusive place for people of all abilities.



## STRATEGIC INITIATIVE 2

# BOARD PERFORMANCE REPORT

Burswood Park's operations team continues to maintain high quality standards in facilities and park presentation via the effective management of 53 hectares of landscaped gardens and public open space, park amenities and visitor attractions throughout the year.

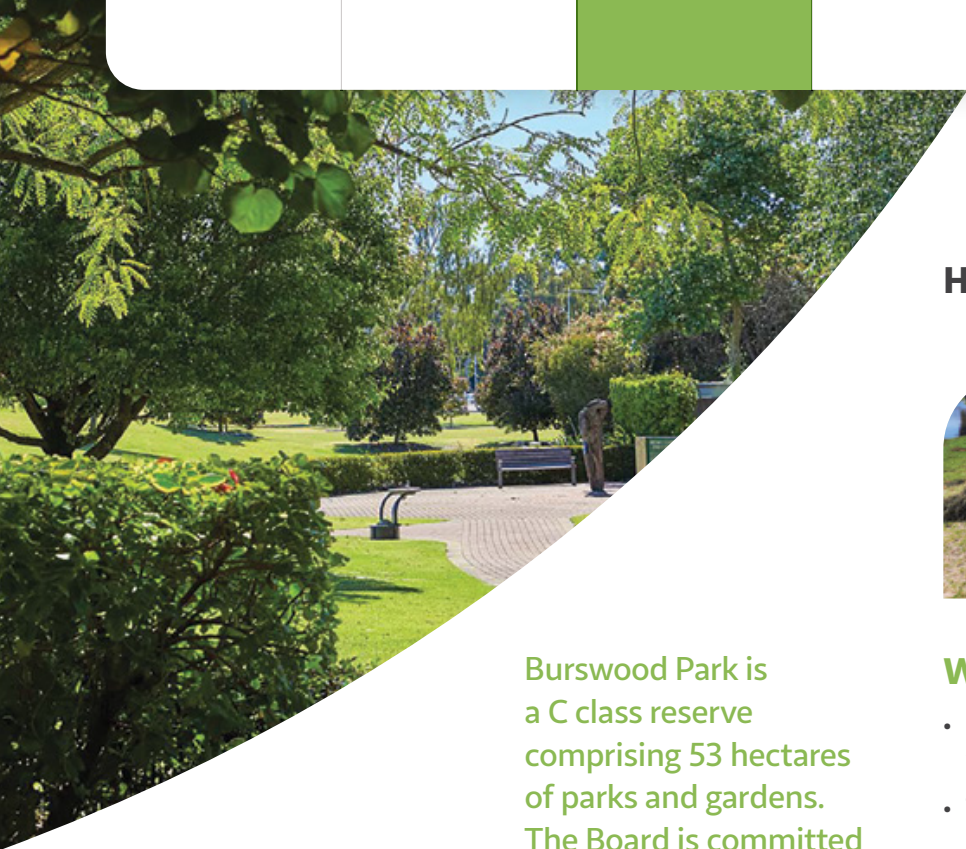
Working with our ground's maintenance contractor, our team delivers an exceptional public parkland experience which is enjoyed by hundreds of thousands of Park visitors and event patrons. Highest quality horticultural and turf management practices are employed, while maintaining a clean and safe environmental for all to enjoy.

With ever increasing demand on the parklands, significant time and resources are committed to the management of the impact on the Park of multiple events and the seamless operation and engagement with multiple regular vendors including Happy Chappy Ice Cream and Coffee, Danny Boys Decker Diner, and the Bilya Café.

The dedicated operations team preserves the highest possible standards and quality of Park presentation for patron enjoyment all year round. This is achieved through the constant management of parkland recovery times including the aeration and rolling of the turf, tracking of electrical and irrigation services with adjustments made as required. Park entry management, meeting and coordinating with event organisers sees best practice guidelines followed with monitoring activities ensuring that the safety of the grounds and facilities are a priority at all times.







Burswood Park is a C class reserve comprising 53 hectares of parks and gardens. The Board is committed to a sustainable future for Burswood Park always looking to target best practice outcomes in waste and water management.

## Highlighted activities include:



### Waste Management

- 14 recycling bins located throughout the Park.
- The Park's manicured grass is regularly mowed with grass clippings returned to the surface adding nutrients and reducing the need for excessive fertilising.
- Green waste from the site is processed into mulch and used to top up garden beds, promoting plant health and reducing weed growth, moisture loss, and irrigation requirements.
- Containers for Change facility provided for recyclable containers.
- Sharps disposal units installed in toilet facilities and serviced regularly.



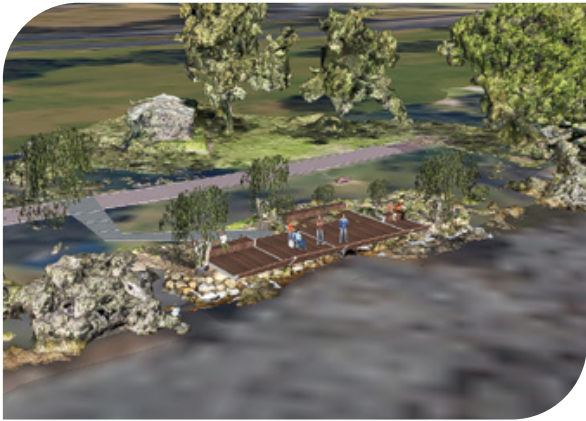
### Water Management

- Improvements to the automatic irrigation system to improve efficiency.
- Regular water harvesting captures surface water runoff in the irrigation lakes, reducing the need for excessive ground water use.
- Weather station supplying real time data and automatically adjusting the irrigation computer runtimes depending on weather conditions.
- Regular testing of the irrigation system to capture and repair any damaged components.
- Regular testing of water quality and nutrients in lakes, minimising environmental impacts.



### Containers for Change

Our partnership with Containers for Change saw a total of 57,994 containers collected and returned by local residents, a 61% per cent increase on the previous year.



## Proposed Interpretation Node and Viewing Deck

- In partnership with the Department of Biodiversity, Conservation and Attractions (DBCA), the collaborative planning, design, and implementation of an Interpretation Node and Viewing Deck is proposed.
- Through interpretation, the project will share stories on Aboriginal cultural values of the area, ecological significance, and post-settlement history of the peninsula.
- The structure is proposed to connect the river foreshore with the existing shared pathway, and will be consistent with the design style of other interpretation nodes around the Swan and Canning Riverpark, complementing the landscape and use of the reserve and river.
- Consultation has commenced with Whadjuk elder Dr Noel Nannup and Whadjuk artist Justin Martin to explore the Aboriginal cultural values of the area.
- Works are expected to occur in the summer of 2023-24.



## Blow-in Mulch

Burswood Park Board applies blow-in mulch to several large open areas under trees. This method of mulching offers significant benefits, including up to 70 per cent reduction in water use, fewer weeds, reduced labour costs, increased soil insulation and nutrient retention, as well as being safe and attractive.



## Foreshore Stabilisation

In partnership with the DBCA, a collaborative agreement under a Memorandum of Understanding (MOU) for improvements to the Burswood Park foreshore has been executed which contemplates the following themes:

- protect and enhance riverbanks and shorelines to mitigate threats to environmental, recreational and aesthetic or cultural values;
- protect, enhance and manage fringing native vegetation and habitat;
- improve enjoyment of the foreshore by addressing risk to public amenity values, infrastructure, and environment.

Due to the nature and scope of the project, works will be undertaken from November 2023 to March 2024. This is the optimal period for foreshore restoration works due to tidal activity. The complex pre-work has been finished with practical completion expected by June 30, 2024.





## Birdlife Survey

To understand the biodiversity of Burswood Park, BirdLife WA was engaged to undertake a bi-monthly bird survey in three designated areas within the Park's boundaries. This work will assist in planning, monitoring, protecting, and conserving the diversity of the Park's natural environment.

Over a twelve-month period, six surveys were conducted, aligned to the Noongar seasons. The data gathered demonstrates the extent to which the existing structure of these sites provides habitat for birds. It also provides a beneficial baseline dataset of pre-existing habitat values prior to development of the precinct.

Over the 12-month period, 52 bird species were recorded in the Park. Djeran (April-May) surveys were the most prolific, recording 46 species, but all seasons recorded 40 or more different bird species. The Riverside surveys consistently recorded the highest number of bird species, likely aided by proximity to the river. Likewise, the South 9 precinct consistently recorded the lowest diversity of species in the survey events, unsurprising given the current vegetation composition in that area. The only species found in every survey, at every site, was the Willie Wagtail.



## Nearer to Nature and River Guardians

The DBCA's outdoor nature-based programs for 4-12-year-olds are now a feature at Burswood Park each school holidays. The activities help children and families discover and learn more about the environment and responsible and sustainable use of the river. Programs this year focused on learning more about bush critters, snakes, and dolphins.



## Lake and Waterways Management

Burswood Park has seven internal lake systems that provide an important habitat to accommodate and protect local wildlife. These lakes also capture excess runoff and rainwater, which is then used to irrigate the surrounding parklands. The lakes also serve as ornamental features for the parklands and require ongoing maintenance and management to achieve sustainable and aesthetically pleasing outcomes. This includes the removal of noxious weeds and small algae outbreaks enhancing the quality of our internal lake systems.

## MIRVAC Lake System

Burswood Park staff have worked collaboratively and proactively with MIRVAC developments to understand the causation of environmental and maintenance issues around the MIRVAC Lake System. Works continue to identify the source and cause of discharge. Testing of the lakes and sub-soil drainage system is ongoing.





### Installation of Temporary CCTV Cameras in CarPark's

Burswood Park Board installed temporary CCTV cameras in carpark 8 throughout the summer period to monitor the activities and usage of the carpark, and to also provide a safer environment for Park patrons.



### Principal Shared Path

Burswood Park Board is investing \$2.3m into the construction of a new Principal Shared Path (PSP) to increase accessibility through the Burswood parklands.

Burswood Park currently has just over three kilometres of dual-use pathway, including 600 metres along the river foreshore, making it one of the most accessible inner-city parklands within walking distance to Perth.

The new one-kilometre PSP will connect the Causeway to the WA Recreational Water Sports Association and has been designed to cater for faster moving cyclists and e-transport riders, ensuring that existing pathways through the Park can be used safely by pedestrians, recreational cyclists, and wheelchair users.

The project scope includes lighting along the new path and a visual treatment to the existing shared path connection, making a clear distinction between cyclists and pedestrians.

Key stakeholder engagement has been undertaken with the Department of Finance, Town of Victoria Park, Main Roads, WA Recreational Water Sports Association and the Department of Transport.



### Zipline Fencing

The replacement of unnecessary barbed wire fencing with new safety fencing surrounding the lake adjacent to the Zip Line landing area was completed. This has resulted in a safe and more environmentally sympathetic aesthetic.

### Reduction of Emissions

To encourage patrons to leave their car at home, many events in the Park offered alternative transport options. These included providing bike racks at Santa's Symphony and WA Day, free public transport for WA Day, and joint ticketing with the Public Transport Authority for the Fatboy Slim concert.



### Foreshore Rehabilitation Fencing

180 metres of conservation fencing was installed in two locations along the eastern foreshore (near the playground area on the Paterson Park and northern side of Burswood on Swan).

The fencing was installed to safeguard Park visitors from accessing areas of the riverbank that had eroded and become unstable in sections. This also provided a safety barrier from the river for the WA Day fireworks.

The fencing will stay in place until the commencement of the Stage 2 Foreshore Stabilisation works which are expected to commence later in 2023.



### STRATEGIC INITIATIVE 3

## A DYNAMIC AND RESPONSIVE ORGANISATION



- Attract people who align with our values and reflect the community we serve.
- A professional organisation with contemporary and reliable systems that improve our capability and responsiveness.
- Advocate for and promote the Park and the broader Peninsula.
- Optimise funding and partnership opportunities.
- Responsibly manage assets and infrastructure across the Park.

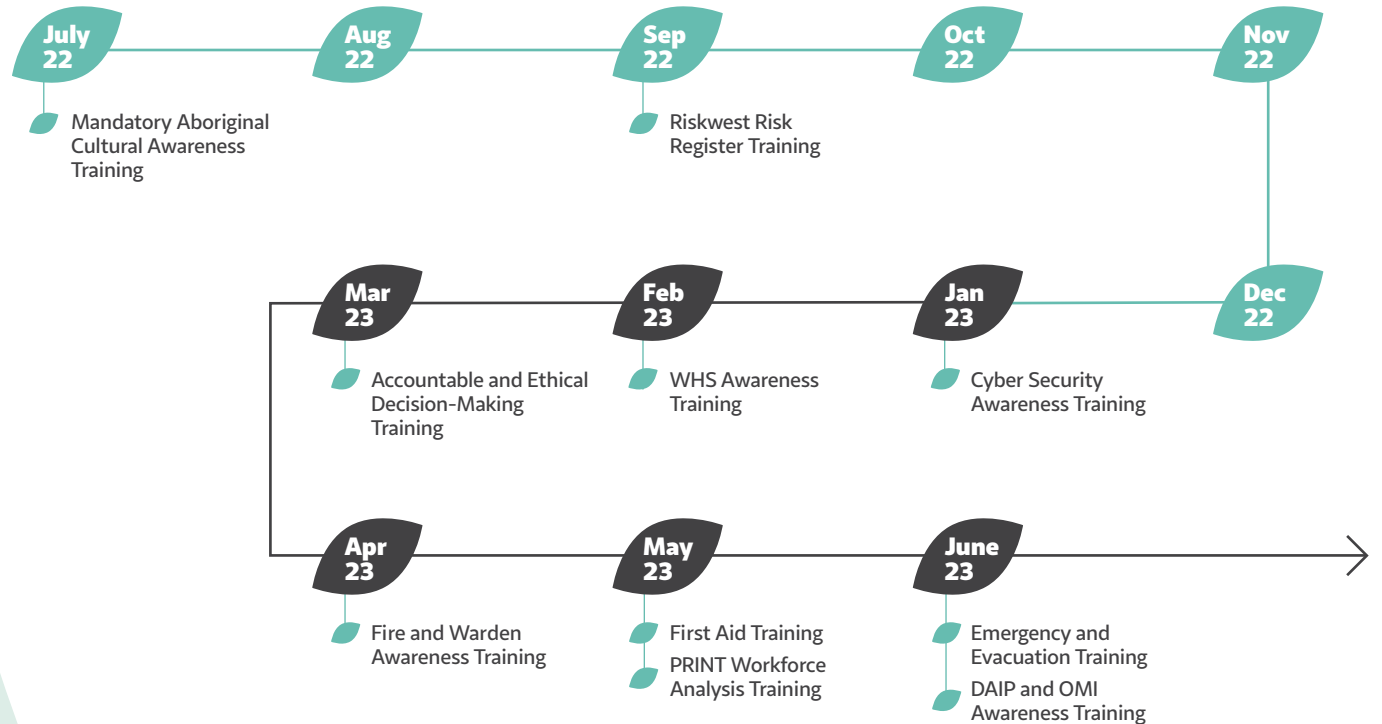
## STRATEGIC INITIATIVE 3

# BOARD PERFORMANCE REPORT

### Workforce Review and Recruitment

As Burswood Park Board continues to drive our strategic initiatives to improve, enhance and adapt the Park for public enjoyment, the Board acknowledged the increased workload requirements on the existing small team. In recognition of this, the Board approved the recruitment of an Operations Coordinator and a Finance and Business Services Manager (CFO).

### Staff Learning and Development







## Work Health and Safety System Implementation and Improvements

A significant amount of work was completed throughout the year to ensure continued compliance with the changes to the *Work Health and Safety Act 2020* and *Work Health and Safety Regulations 2022*.

Improvements were undertaken to further enhance our safety systems including:

- WHS Working Group review and updates to the Work Health and Safety Manual
- Completion of the “Burswood Park’s Safety Commitment Statement”
- Completion of the site Risk Assessment Register
- Completion of Safe Work Procedures for maintenance tasks
- Improved safety forms, checklists, and safety awareness communications
- Establishment of a WHS working group
- Improved hazard and near miss reporting
- Establishment of a contractor safety portal

The past 12 months has seen considerable staff commitment to improving safety standards and alignment with the *Work Health and Safety Act 2020*. The Board is committed to continuing to improve our WHS systems and processes.

## Governance, Strategy, People and Compliance



Focus Networks Server Upgrade Installation



## WA Day

The WA Day Festival was a free event for families to enjoy, with incredible performances on the main stage from international calibre artists, plenty of family friendly fun on the community stage and lots of free carnival rides, local food trucks with cuisine from around the world and entertainment and games for all ages.

Back to a two day festival in a new location, lots of West Aussies came to the Burswood Peninsula to celebrate and made the most of a very wet weekend.

## Digital Engagement

As an increasingly popular public park with broad appeal, the use of digital and social platforms to engage with Park visitors, event patrons and the wider community continued to increase over the period. Burswood Park's Facebook page remained the primary tool used to inform and engage with Park patrons and visitors.



## Burswood Peninsula Alliance

The Burswood Peninsula Alliance consists of several key stakeholders who come together to discuss issues impacting the Parkland, events, infrastructure and traffic management with a view to fostering a whole-of-peninsula collaborative approach, improving the way we operate to ensure the safety of all patrons around the Burswood Peninsula.

Through the Peninsula Alliance and sub-committee workings groups (Operations and Infrastructure Project Control Groups) Burswood Park Board advocates for and promotes the Park and the broader peninsula.



## Bilya Café Partnership

Burswood Park Board has been keen to explore funding and partnership opportunities for the feasibility of a café operating in the Parklands as part of its future planning.

In March 2023, Crown Perth partnered with Burswood Park Board to trial a temporary container café facility in the area adjacent to the existing children's playground, for an initial 12-month period. The trial will support Burswood Park in assessing the level of public interest in a permanent café operating in the Park. Further, this partnership provides the opportunity to develop a community-based initiative that, where possible, supports First Nations people in the form of employment and supply chain opportunities.

This partnership is the first phase in assessing the potential for Burswood Park to deliver a first-class food and beverage facility on the banks of the Swan River, and contributes to fostering stronger relationships, trust and confidence between Burswood Park Board and our partners and stakeholders.

The initial works conducted by Burswood Park Board operations staff included the removal of tree roots and grass, installation of a crushed limestone pad and new brick paving foundation for the café, installation of an electrical conduit and pit to provide 240v power, the connection of a scheme water line to supply water to the café as well as the installation of wastewater piping and landscaping around the new pad.

Crown Perth have provided the container fit-out, staffing and operations.





## Equestrian in the Park

For the third year in a row Burswood Park Board hosted *Equestrian in the Park*, a not for profit, pinnacle show jumping event that attracts the best riders from WA, interstate and internationally. Televised on Channel 7 free to air and 7-Plus networks nationally, this partnership delivers a high level of exposure enhancing the visibility and brand awareness of Burswood Park.



## Town of Victoria Park and Burswood Park Maintenance Agreement

Over a number of years, Burswood Park has maintained and managed Town of Victoria Park's property which borders the Park Reserve. Recent border and boundary alignments, mainly triggered by the build of Optus Stadium served to confirm land ownership status. This has resulted in a need to put in place formal arrangements for the continued landscape management and maintenance of the land owned by the Town of Victoria Park.

The agreement which is mutually beneficial to both parties, will allow for consistency, and will ultimately ensure the continued high level of presentation across the Peninsula. It also highlights the ongoing positive working relationship between Burswood Park and the Town of Victoria Park.



Photo Credit: Martin Yates



### South 9 Cabinet Control Unit Upgrade

Burswood Park responsibly manages assets and infrastructure across the Park. Throughout the year substantial upgrades to the South 9 parkland irrigation and pump control cabinet were completed. The previous control unit was no longer fit for purpose. Upgrades to the control cabinet included installing sine wave filters and VFD drives on all pumps, and the fitting of a new central control screen to manage the ground water and irrigation pumps. This upgrade has improved the team's ability to irrigate the parklands in the most efficient manner.



### Scheme Water Extension into South 9 Parkland

Burswood Park Operations completed the running of a new scheme water supply line into the main event space on the South 9 Parklands. This upgrade provides event organisers with greater access to scheme water for their site-based events.

The upgrade included:

- Trenching 250 metres of new 50mm scheme water supply line along the West side boundary of the South 9;
- Suppling 4x connection points for event toilets, drink stations and water tanks; and
- Reinstatement of soil and turf.



### Maintenance Building Works

Burswood Park Board works with up to 25 grounds contractors on any given day. To ensure appropriate facilities the Board are delivering upgrade works to the existing maintenance building.

The works will include new kitchen/training room and toilet facilities, new wall configuration, roller doors and access doors creating a fertiliser, irrigation and equipment store to improve work efficiencies.





## HV Transformer Audit

The high voltage transformer audit was completed in February 2023. The audit evaluated power demand for Burswood Park and delivered an overall condition report, review of site load usage and assessed spare capacity for the future expansion of all HV units.

The audit identified three transformer units with minimal capacity to provide additional power outlets for any future extension of Park enhancement works.



## Asset Replacement

Many Park assets were upgraded and replaced this year. Several large pumps used for irrigation, recirculation, shifting groundwater, sewage, and stormwater management were replaced. The replacement and maintenance of these pumps is critical to ensuring that Park assets and infrastructure functions at optimal levels.



## Bolton Avenue Garden Refreshment

We continue to collaborate, assist, and contribute to maintaining peninsula assets to the highest quality in park standards. Throughout the year, Burswood Park Board carried out a complete refreshment of the feature garden bed median strip along Bolton Avenue, on behalf of the Town of Victoria Park. Works completed included removal of old hedges and the planting of over 1200 shrubs.

The refreshed garden bed delivered a significant upgrade and elicited positive feedback from stakeholders and visitors.



## Gazebo and Barbeque Enhancements

In response to the increased use of Park facilities by the local and surrounding communities, Burswood Park invested in three new gazebos with furnishings and two additional single BBQs. Situated on both sides of the highly popular playground area these enhancements will help to address the increased demand for these assets and will ensure a more even distribution of wear and tear across these facilities.

Burswood Park Board is delighted to continue to provide this free service to the Western Australian community.



# GRANT FUNDING

## Swan Canning Riverpark Enhancement

The Board continued to support the DBCA's river system health and understanding, restoration, amenity, capacity building and behaviour change initiatives for the Swan and Canning Rivers. Funding of \$3 million was provided this financial year, bringing the Board's total contribution to \$50 million since 2008.

Working in partnership with DBCA, this funding supports the implementation of the Swan Canning River Protection Strategy and provides critical resourcing to Natural Resource Management (NRM) groups across the Swan Canning catchment. This period, funding of \$555,000 was again provided to sub-regional NRM groups to coordinate water quality improvement and community catchment restoration projects in the four subregions of the Swan Canning Catchment.

The Board also provided \$155,000 towards the Swan Alcoa Landcare Program (SALP) to support 25 community groups to implement 58 catchment restoration projects throughout the Swan Canning catchment. Since 2008, Burswood Park Board has contributed more than \$2.15 million to SALP to fund 809 on-ground projects.

The Board contributed \$1.08 million to DBCA's Swan Canning Oxygenation Program, which funds oxygen support and monitoring activities in the upper reaches of the Swan

and Canning Rivers. This funding also helped to resource DBCA's water quality and ecological health investigations on the waterway, refining waterway understanding and the progression of new decision support tools. These investigations also assist in informing river management actions and responses to critical events such as algal blooms in the Riverpark.

The Board also provided \$85,000 to help deliver DBCA's free RiverWise gardening workshops and to develop behaviour change programs for priority Perth suburbs to encourage sustainable gardening practices and responsible fertiliser usage by Perth residents. This funding also helped support River Guardians community engagement and education initiatives, including Dolphin Watch and the 'Reel it in' fishing line bin project, with 1663 trained Dolphin Watch volunteers and 73 'Reel it in' bins across the Swan Canning Riverpark.



John Street riverwall repair, City of Fremantle. This project benefitted from Board funding for site investigations and detailed design in 2021-22, and implementation in 2022-23. Works to be completed in early 2024.

The Board provided \$25,000 to help deliver New Water Ways, a multiple stakeholder capacity building program that provides water sensitive urban design information and support to State and local governments and the urban development industry. The Board also provided \$25,000 towards Water Sensitive Cities Australia, which is a national research-to-practice mainstreaming program to make water sensitive practice business as usual.

DBCA's Riverbank Program initiates and funds foreshore protection and restoration projects in the Swan Canning Riverpark. Board funding contributed to more than \$1.5 million, including \$500,000 provided via the WA Recovery Plan, being



Milyu Nature Reserve, along the Kwinana Freeway foreshore, East Melville Waters, has benefitted from more than \$200,000 of Board funding since 2011-12. Works focus on weed control, dryland planting and sedge planting.

distributed to 14 foreshore land managers for 16 foreshore restoration projects throughout the Riverpark. Outcomes from this funding include foreshore planning, erosion control, revegetation, weed control, river wall construction, enhancing foreshore and river access, widening vegetation corridors, and creating native animal habitat.

The Board has also contributed \$125,000 towards the planning and development of Interpretation Nodes in the Riverpark, as part of the River Journeys Interpretation Node Program.



Sustainable gardening workshops 'Our Gardens, with Josh Byrne' funded by the Burswood Park Board

## RiverWise Sustainable Gardening Workshops

Burswood Park Board contributed \$60,000 to fund the brand-new series of DBCA RiverWise gardening workshops targeting Perth's residential sector. The new sustainable gardening workshops known as 'Our Gardens, with Josh Byrne', were run in autumn 2023 and attracted 335 participants. Delivered by ABC TV's Gardening Australia presenter and environmental scientist Dr Josh Byrne, participants were given advice to help create a successful garden that encourages local biodiversity and climate change resilience while also learning how to keep the Swan and Canning Rivers healthy. Supported by DBCA's River Guardians program, the gardening workshops strategically target gardeners in suburbs with high nutrient runoff into river catchments. These free public workshops shared the latest knowledge and innovations in river-friendly gardening.

# INDEPENDENT AUDITOR'S REPORT



Auditor General

## INDEPENDENT AUDITOR'S REPORT

2023

The Burswood Park Board

To the Parliament of Western Australia

### Report on the audit of the financial statements

#### Opinion

I have audited the financial statements of the The Burswood Park Board (Board) which comprise:

- the Statement of Financial Position at 30 June 2023, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial statements are:

- based on proper accounts and present fairly, in all material respects, the operating results and cash flows of the The Burswood Park Board for the year ended 30 June 2023 and the financial position at the end of that period
- in accordance with Australian Accounting Standards (applicable to Tier 2 Entities), the *Financial Management Act 2006* and the Treasurer's Instructions.

#### Basis for opinion

I conducted my audit in accordance with the Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of my report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Responsibilities of the Board for the financial statements

The Board is responsible for:

- keeping proper accounts
- preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (applicable to Tier 2 Entities), the *Financial Management Act 2006* and the Treasurer's Instructions
- such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, the Board is responsible for:

- assessing the entity's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the Western Australian Government has made policy or funding decisions affecting the continued existence of the Board.

#### Auditor's responsibilities for the audit of the financial statements

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial statements. The objectives of my audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial statements is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at [https://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf).

### Report on the audit of controls

#### Opinion

I have undertaken a reasonable assurance engagement on the design and implementation of controls exercised by the The Burswood Park Board. The controls exercised by the Board are those policies and procedures established to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with the State's financial reporting framework (the overall control objectives).

In my opinion, in all material respects, the controls exercised by the The Burswood Park Board are sufficiently adequate to provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities have been in accordance with the State's financial reporting framework during the year ended 30 June 2023.

#### The Board's responsibilities

The Board is responsible for designing, implementing and maintaining controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities are in accordance with the *Financial Management Act 2006*, the Treasurer's Instructions and other relevant written law.

#### Auditor General's responsibilities

As required by the *Auditor General Act 2006*, my responsibility as an assurance practitioner is to express an opinion on the suitability of the design of the controls to achieve the overall control objectives and the implementation of the controls as designed. I conducted my engagement in accordance with Standard on Assurance Engagement ASAE 3150 *Assurance Engagements on Controls* issued by the Australian Auditing and Assurance Standards Board. That standard requires that I comply with relevant ethical requirements and plan and perform my procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the overall control objectives and were implemented as designed.

An assurance engagement involves performing procedures to obtain evidence about the suitability of the controls design to achieve the overall control objectives and the implementation of those controls. The procedures selected depend on my judgement, including an assessment of the risks that controls are not suitably designed or implemented as designed. My procedures included testing the implementation of those controls that I consider necessary to achieve the overall control objectives.

I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Limitations of controls

Because of the inherent limitations of any internal control structure, it is possible that, even if the controls are suitably designed and implemented as designed, once in operation, the overall control objectives may not be achieved so that fraud, error or non-compliance with laws and regulations may occur and not be detected. Any projection of the outcome of the evaluation of the suitability of the design of controls to future periods is subject to the risk that the controls may become unsuitable because of changes in conditions.

### Report on the audit of the key performance indicators

#### Opinion

I have undertaken a reasonable assurance engagement on the key performance indicators of the The Burswood Park Board for the year ended 30 June 2023. The key performance indicators are the Under Treasurer-approved key effectiveness indicators and key efficiency indicators that provide performance information about achieving outcomes and delivering services.

In my opinion, in all material respects, the key performance indicators of the The Burswood Park Board are relevant and appropriate to assist users to assess the Board's performance and fairly represent indicated performance for the year ended 30 June 2023.

#### The Board's responsibilities for the key performance indicators

The Board is responsible for the preparation and fair presentation of the key performance indicators in accordance with the *Financial Management Act 2006* and the Treasurer's Instructions and for such internal controls as the Board determines necessary to enable the preparation of key performance indicators that are free from material misstatement, whether due to fraud or error.

In preparing the key performance indicators, the Board is responsible for identifying key performance indicators that are relevant and appropriate, having regard to their purpose in accordance with Treasurer's Instructions 904 *Key Performance Indicators*.

#### **Auditor General's responsibilities**

As required by the *Auditor General Act 2006*, my responsibility as an assurance practitioner is to express an opinion on the key performance indicators. The objectives of my engagement are to obtain reasonable assurance about whether the key performance indicators are relevant and appropriate to assist users to assess the entity's performance and whether the key performance indicators are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. I conducted my engagement in accordance with Standard on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* issued by the Australian Auditing and Assurance Standards Board. That standard requires that I comply with relevant ethical requirements relating to assurance engagements.

An assurance engagement involves performing procedures to obtain evidence about the amounts and disclosures in the key performance indicators. It also involves evaluating the relevance and appropriateness of the key performance indicators against the criteria and guidance in Treasurer's Instruction 904 for measuring the extent of outcome achievement and the efficiency of service delivery. The procedures selected depend on my judgement, including the assessment of the risks of material misstatement of the key performance indicators. In making these risk assessments, I obtain an understanding of internal control relevant to the engagement in order to design procedures that are appropriate in the circumstances.

I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### **My independence and quality management relating to the report on financial statements, controls and key performance indicators**

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with *ASQM 1 Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

#### **Other information**

The Board is responsible for the other information. The other information is the information in the entity's annual report for the year ended 30 June 2023, but not the financial statements, key performance indicators and my auditor's report.

My opinions on the financial statements, controls and key performance indicators does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, controls and key performance indicators, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and key performance indicators or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to those charged with governance and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

#### **Matters relating to the electronic publication of the audited financial statements and key performance indicators**

The auditor's report relates to the financial statements and key performance indicators of the The Burswood Park Board for the year ended 30 June 2023 included in the annual report on the Board's website. The Board's management is responsible for the integrity of the Board's website. This audit does not provide assurance on the integrity of the Board's website. The auditor's report refers only to the financial statements, controls and key performance indicators described above. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial statements and key performance indicators are concerned with the inherent risks arising from publication on a website, they are advised to contact the entity to confirm the information contained in the website version.



Tim Sanya  
Senior Director Financial Audit  
Delegate of the Auditor General for Western Australia  
Perth, Western Australia  
24 August 2023

# FINANCIAL STATEMENTS

## Certification of Financial Statements

For the reporting period ended 30 June 2023

The accompanying financial statements of the Burswood Park Board have been prepared in compliance with the provisions of the *Financial Management Act 2006* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2023 and the financial position as at 30 June 2023.

At the date of signing we are not aware of any circumstances which would render the particulars included within the financial statements misleading or inaccurate.



**John McGrath**  
PRESIDENT

23 August 2023



**Dingyi Du**  
CHIEF FINANCE OFFICER

23 August 2023





# STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2023

	Note	2023 (\$)	2022 (\$)
<b>Cost of Services</b>			
<b>Expenses</b>			
Employee benefits expenses	3.1(a)	1,278,993	883,213
Supplies and services	3.4	333,603	366,165
Depreciation	5.1.1	497,432	375,201
Ground maintenance	3.3	1,832,452	1,515,337
Other expenses	3.4	1,042,866	642,770
Grants	3.2	3,000,000	3,000,000
Finance costs	7.5	891	687
Loss on disposal of non-current assets	4.5	170,811	96,951
Asset revaluation decrement	5.1	-	143,941
<b>Total expense</b>		<b>8,157,048</b>	<b>7,024,265</b>
<b>Income</b>			
Trustee payments	4.2	8,079,383	7,148,811
Interest	4.3	402,870	19,202
Other revenue	4.4	170,164	241,426
<b>Total income</b>		<b>8,652,417</b>	<b>7,409,439</b>
<b>Net income of services</b>		<b>495,369</b>	<b>385,174</b>
<b>Income from State Government</b>			
Income from other public sector entities	4.1	1,031,102	1,225,304
Resources received free of charge	4.1	50,198	16,128
<b>Total income from State Government</b>		<b>1,081,300</b>	<b>1,241,432</b>
<b>Surplus/(deficit) for the period</b>		<b>1,576,669</b>	<b>1,626,606</b>
<b>Other comprehensive income</b>			
Changes in asset revaluation surplus	5.1	29,926	173,832
<b>Total other comprehensive income</b>		<b>29,926</b>	<b>173,832</b>
<b>Total comprehensive income for the period</b>		<b>1,606,595</b>	<b>1,800,438</b>

The Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

# STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

	Note	2023 (\$)	2022 (\$)
<b>Assets</b>			
<b>Current Assets</b>			
Cash and cash equivalents	7.1	18,570,728	17,186,251
Receivables	6.1	724,524	1,209,035
Other current assets	6.2	46,529	6,761
Non-current assets classified as held for distribution to owners	9.5	3,995,427	3,995,427
<b>Total Current Assets</b>		<b>23,337,208</b>	<b>22,397,474</b>
<b>Non-Current Assets</b>			
Infrastructure, property, plant and equipment	5.1	11,335,809	10,630,447
Right-of-use assets	5.2	21,957	26,814
<b>Total Non-Current Assets</b>		<b>11,357,766</b>	<b>10,657,261</b>
<b>Total assets</b>		<b>34,694,974</b>	<b>33,054,735</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	6.3	211,663	239,157
Employee related provisions	3.1(b)	295,053	157,355
Other current liabilities	6.4	261	45,126
Lease liabilities	7.4	5,773	7,257
<b>Total Current Liabilities</b>		<b>512,750</b>	<b>448,895</b>
<b>Non-Current Liabilities</b>			
Employee related provisions	3.1(b)	90,696	117,759
Lease liabilities	7.4	16,765	19,913
<b>Total Non-Current Liabilities</b>		<b>107,461</b>	<b>137,672</b>
<b>Total Liabilities</b>		<b>620,211</b>	<b>586,567</b>
<b>Net Assets</b>		<b>34,074,763</b>	<b>32,468,168</b>
<b>Equity</b>			
Contributed equity	9.6	3,065,406	3,065,406
Reserves	9.6	203,758	173,832
Accumulated surplus		30,805,599	29,228,930
<b>Total equity</b>		<b>34,074,763</b>	<b>32,468,168</b>

The Statement of Financial Position should be read in conjunction with the accompanying notes.

# STATEMENT OF CHANGES IN EQUITY

For the year ended 30 June 2023

	Note	Contributed equity \$	Reserves \$	Accumulated surplus \$	Total equity \$
<b>Balance at 1 July 2021</b>		<b>3,065,406</b>	<b>-</b>	<b>27,602,324</b>	<b>30,667,730</b>
Surplus for the period		-	-	1,626,606	1,626,606
Other comprehensive income		-	173,832	-	173,832
<b>Total comprehensive income for the period</b>		<b>-</b>	<b>173,832</b>	<b>1,626,606</b>	<b>1,800,438</b>
<b>Balance at 30 June 2022</b>	9.6	<b>3,065,406</b>	<b>173,832</b>	<b>29,228,930</b>	<b>32,468,168</b>
Surplus for the period		-	-	1,576,669	1,576,669
Other comprehensive income		-	29,926	-	29,926
<b>Total comprehensive income for the period</b>		<b>-</b>	<b>29,926</b>	<b>1,576,669</b>	<b>1,606,595</b>
<b>Balance at 30 June 2023</b>	9.6	<b>3,065,406</b>	<b>203,758</b>	<b>30,805,599</b>	<b>34,074,763</b>

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.



# STATEMENT OF CASH FLOWS

For the year ended 30 June 2023

	Note	2023 (\$)	2022 (\$)
<b>Cashflows from the State Government</b>			
Funds from other public sector entities		1,553,909	708,368
<b>Net cash provided by/(used in) operating activities</b>		<b>1,553,909</b>	<b>708,368</b>
<b>Cashflows from operating activities</b>			
<b>Payments</b>			
Employee benefits		(1,162,832)	(820,319)
Supplies and services		(3,167,421)	(2,359,297)
Grant		(3,000,000)	(3,000,000)
Finance costs		(891)	(687)
GST payments on purchases		(451,209)	(439,022)
<b>Receipts</b>			
Interest received		363,102	56,516
Trustee payments		8,048,642	7,086,703
GST receipts on sales		138,648	109,891
GST receipts from taxation authority		339,184	304,414
Other receipts		66,799	168,074
<b>Net cash provided by/(used in) operating activities</b>		<b>1,174,022</b>	<b>1,106,273</b>
<b>Cashflows from investing activities</b>			
<b>Payments</b>			
Purchase of non-current assets		(1,338,822)	(2,193,102)
<b>Receipts</b>			
Receipts from term deposits		-	7,836,316
<b>Net cash provided by/(used in) investing activities</b>		<b>(1,338,822)</b>	<b>5,643,214</b>
<b>Cashflows from financing activities</b>			
<b>Payments</b>			
Principal elements of lease payments		(4,632)	(9,337)
<b>Net cash provided by/(used in) financing activities</b>		<b>(4,632)</b>	<b>(9,337)</b>
Net increase/(decrease) in cash and cash equivalents		1,384,477	7,448,518
Cash and cash equivalents at the beginning of the period		17,186,251	9,737,733
<b>Cash and cash equivalents at the end of the period</b>	7.1	<b>18,570,728</b>	<b>17,186,251</b>

The Statement of Cash Flows should be read in conjunction with the accompanying notes.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2023

## 1 Basis of preparation

Burswood Park Board ('the Board') is a WA Government entity and is controlled by a board of members. The Board is a not-for-profit entity (as profit is not its principal objective).

A description of the nature of its operations and its principal activities have been included in the 'Overview' which does not form part of these financial statements.

These annual financial statements were authorised for issue by the Board on 23 August 2023.

### Statement of compliance

These general purpose financial statements are prepared in accordance with:

1. The *Financial Management Act 2006 (FMA)*
2. Treasurer's Instructions (**TIs**)
3. Australian Accounting Standards (**AASs**) -Simplified Disclosures
4. Where appropriate, those **AAS** paragraphs applicable for not-for-profit entities have been applied.

The FMA and the TIs take precedence over AASs. Several AASs are modified by the TIs to vary application, disclosure format and wording. Where modification is required and has had a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

### Basis of preparation

These financial statements are presented in Australian dollars applying the accrual basis of accounting and using the historical cost convention. Certain balances will apply a different measurement basis (such as the fair value basis). Where this is the case the different measurement basis is disclosed in the associated note. All values are rounded to the nearest dollar.

### Accounting for Goods and Services Tax (GST)

Income, expenses and assets are recognised net of the amount of goods and services tax (GST), except that the:

- a) amount of GST incurred by the Board as a purchaser that is not recoverable from the Australian Taxation Office (ATO) is recognised as part of an asset's cost of acquisition or as part of an item of expense; and
- b) receivables and payables are stated with the amount of GST included.

Cash flows are included in the Statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

### Contributed equity

Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities* requires transfers in the nature of equity contributions, other than as a result of a restructure of administrative arrangements, as designated as contributions by owners (at the time of, or prior to, transfer) be recognised as equity contributions. Capital appropriations have been designated as contributions by owners by TI 955 *Contributions by Owners made to Wholly Owned Public Sector Entities* and have been credited directly to Contributed Equity.

### Comparative information

Except when an AAS permits or requires otherwise, comparative information is presented in respect of the previous period for all amounts reported in the financial statements. AASB 1060 provides relief from presenting comparatives for:

- Infrastructure, property, plant and equipment reconciliations; and
- Right-of-Use Asset reconciliations.

### Judgements and estimates

Judgements, estimates and assumptions are required to be made about financial information being presented. The significant judgements and estimates made in the preparation of these financial statements are disclosed in the notes where amounts affected by those judgements and/or estimates are disclosed. Estimates and associated assumptions are based on professional judgements derived from historical experience and various other factors that are believed to be reasonable under the circumstances.

## 2 Board outputs

Board objectives

Note  
2.1

### 2.1 Board objectives

#### Purpose

We exist to improve, enhance and adapt the Park for the purposes of public recreation, health and enjoyment.

#### Vision

A gathering place for shared stories and meaningful connections to land, heritage, culture and each other.

#### Strategies

- An activated and vibrant Park, within the boundaries of the Peninsula.
- A safe and sustainable Park.
- A dynamic and responsive organisation.

## 3 Use of our funding

### Expenses incurred in the delivery of services

This section provides additional information about how the Board's funding is applied and the accounting policies that are relevant for an understanding of the items recognised in the financial statements. The primary expenses incurred by the Board in achieving its objectives and the relevant notes are:

	Notes
Employee benefits expenses	3.1(a)
Employee related provisions	3.1(b)
Grants	3.2
Ground maintenance	3.3
Other expenditure	3.4

### 3.1(a) Employee benefits expense

	2023 (\$)	2022 (\$)
Employee benefits	1,161,511	801,368
Superannuation – defined contribution plans	117,482	81,845
<b>Total employee benefits expense</b>	<b>1,278,993</b>	<b>883,213</b>
Add: AASB 16 non-monetary benefits (not included in employee benefits expense)	9,430	9,524
<b>Net employee benefits provided</b>	<b>1,288,423</b>	<b>892,737</b>

**Employee benefits:** include wages, salaries and social contributions, accrued and paid leave entitlements and paid sick leave, and non-monetary benefits recognised under accounting standards other than AASB 16 (such as medical care, housing, cars and free or subsidised goods or services) for employees.

**Termination benefits:** are payable when employment is terminated before normal retirement date, or when an employee accepts an offer of benefits in exchange for the termination of employment. Termination benefits are recognised when the Board is demonstrably committed to terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value.

**Superannuation:** is the amount recognised in profit or loss of the Statement of comprehensive income comprises employer contributions paid to the GSS (concurrent contributions), the WSS, other GESB schemes or other superannuation funds.

**AASB 16 non-monetary benefits:** are non-monetary employee benefits, predominantly relating to the provision of vehicle benefits that are measured under AASB 16 and are excluded from the employee benefits expense.

### 3.1(b) Employee related provisions

	2023 (\$)	2022 (\$)
<b>Current</b>		
Annual leave	153,253	110,485
Long service leave	136,884	45,191
	<b>290,137</b>	<b>155,676</b>
<u>Other provisions</u>		
Employment on-costs	4,916	1,679
<b>Total current employee related provisions</b>	<b>295,053</b>	<b>157,355</b>
<b>Non-current</b>		
<u>Employee benefits provisions</u>		
Long service leave	89,185	116,406
<u>Other provisions</u>		
Employment on-costs	1,511	1,353
<b>Total non-current employee related provisions</b>	<b>90,696</b>	<b>117,759</b>
<b>Total employee related provisions</b>	<b>385,749</b>	<b>275,114</b>



Provision is made for benefits accruing to employees in respect of annual leave and long service leave for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

**Annual leave liabilities:** are classified as current as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

Annual leave is not expected to be settled wholly within 12 months after the end of the reporting period.

The provision for annual leave is calculated at the present value of expected payments to be made in relation to services provided by employees up to the reporting date.

**Long service leave liabilities:** are unconditional long service leave provisions are classified as current liabilities as the Board does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

Pre-conditional and conditional long service leave provisions are classified as non-current liabilities because the Board has an unconditional right to defer the settlement of the liability until the employee has completed the requisite years of service.

The provision for long service leave is calculated at present value as the Board does not expect to wholly settle the amounts within 12 months. The present value is measured taking into account the present value of expected future payments to be made in relation to services provided by employees up to the reporting date. These payments are estimated using the remuneration rate expected to apply at the time of settlement, and discounted using market yields at the end of the reporting period on national government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

**Employment on-costs:** involve settlements of annual and long service leave liabilities which gives rise to the payment of employment on-costs including workers' compensation insurance. The provision is the present value of expected future payments.

Employment on-costs, including workers' compensation insurance, are not employee benefits and are recognised separately as liabilities and expenses when the employment to which they relate has occurred. Employment on-costs are included as part of 'Other expenses', Note 3.4 (apart from the unwinding of the discount (finance cost)) and are not included as part of the Board's 'employee benefits expense'. The related liability is included in 'Employment on-costs provision'.

### Employment on-cost provision

	2023 (\$)	2022 (\$)
Carrying amount at start of year	3,032	2,656
Additional provisions recognised	3,395	376
Payments/other sacrifices of economic benefits	-	-
<b>Carrying amount at end of period</b>	<b>6,427</b>	<b>3,032</b>

### Key sources of estimation uncertainty – long service leave

Key estimates and assumptions concerning the future are based on historical experience and various other factors that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

Several estimates and assumptions are used in calculating the Board's long service leave provision. These include:

- Expected future salary rates;
- Discount rates;
- Employee retention rates; and
- Expected future payments.

Changes in these estimations and assumptions may impact on the carrying amount of the long service leave provision. Any gain or loss following revaluation of the present value of long service leave liabilities is recognised as employee benefits expense.

### 3.2 Grants

Pursuant to paragraphs (c) and (e) of the State Agreement scheduled to the *Casino (Burswood Island) Agreement Act 1985 (WA)*, the Board made grants for the following projects:

Recurrent	2023 (\$)	2022 (\$)
<b>Department of Biodiversity, Conservation and Attractions</b>		
Enhancements to the Swan and Canning Rivers	3,000,000	3,000,000
<b>Total grants</b>	<b>3,000,000</b>	<b>3,000,000</b>

Transactions in which the Board provides goods, services, assets (or extinguishes a liability) or labour to another party without receiving approximately equal value in return are categorised as 'Grant expenses'. These payments or transfers are recognised at fair value at the time of the transaction and recognised as an expense in the reporting period in which they are paid. They include transactions such as : grants, subsidies, personal benefit payments made in cash to individuals, other transfer payments made to public sector agencies, local government, non-government schools and community groups.

The Board is not responsible for administering a government subsidy scheme.

### 3.3 Ground Maintenance

	2023 (\$)	2022 (\$)
Ground maintenance	1,832,452	1,515,337
<b>Total ground maintenance expenses</b>	<b>1,832,452</b>	<b>1,515,337</b>

### 3.4 Other expenditure

	2023 (\$)	2022 (\$)
<b>Supplies and services</b>		
Communication	46,840	38,592
Contractors	248,355	287,120
Consumables	22,257	28,356
Other administration costs	16,151	12,097
<b>Total supplies and services expenses</b>	<b>333,603</b>	<b>366,165</b>

	2023 (\$)	2022 (\$)
<b>Other</b>		
Advertising and Promotion	55,424	22,732
Utilities Costs	146,016	155,591
Repairs and Maintenance	162,018	147,636
Cleaning	44,480	37,705
Event Costs	293,105	100,119
Foreshore Remediation	57,265	7,369
Car Park Maintenance	70,526	46,520
Minor Assets	64,656	-
Vehicle Lease	8,238	8,716
Other staff costs	18,122	23,691
Audit fees	42,227	33,011
Insurance	70,790	55,358
Other	9,999	4,322
<b>Total other expenses</b>	<b>1,042,866</b>	<b>642,770</b>
<b>Total other expenditure</b>	<b>1,376,469</b>	<b>1,008,935</b>

**Supplies and services** are recognised as an expense in the reporting period in which they are incurred. The carrying amounts of any materials held for distribution are expensed when the materials are distributed.

**Repairs and Maintenance** are recognised as expenses as incurred, except where they relate to the replacement of a significant component of an asset. In that case, the costs are capitalised and depreciated.

**Other operating expenses** generally represent the day-to-day running costs incurred in normal operations.

**Employee on-cost** includes workers' compensation insurance and other employment on-costs. The on-costs liability associated with the recognition of annual and long service leave liabilities is included at Note 3.1(b) Employee related provisions. Superannuation contributions accrued as part of the provision for leave are employee benefits and are not included in employment on-costs.

## 4. Our funding sources

### How we obtain our funding

This section provides additional information about how the Board obtains its funding and the relevant accounting policy notes that govern the recognition and measurement of this funding. The primary income received by the Board and the relevant notes are:

	Notes
Income from State Government	4.1
Trustee Payments	4.2
Interest revenue	4.3
Other revenue	4.4
Loss on Disposal	4.5

### 4.1 Income from State Government

	2023 (\$)	2022 (\$)
Income received from other public sector entities during the period:		
Main Roads - maintenance agreement	67,333	68,965
Main Roads - hydraulic sewer project	160,639	656,339
Department of Biodiversity, Conservation and Attraction - foreshore upgrade project	803,130	500,000
<b>Total income from other public sector entities</b>	<b>1,031,102</b>	<b>1,225,304</b>
Resources received from other public sector entities during the period:		
Services received free of charge	50,198	16,128
<b>Total resources received</b>	<b>50,198</b>	<b>16,128</b>
<b>Total income from State Government</b>	<b>1,081,300</b>	<b>1,241,432</b>

**Income from other public sector entities** are recognised as income when the Board has satisfied its performance obligations under the funding agreement. If there is no performance obligation, income will be recognised when the Board receives the funds.

**Resources received from other public sector entities** is recognised as income equivalent to the fair value of assets received, or the fair value of services received that can be reliably determined and which would have been purchased if not donated.

#### 4.2 Trustee payments

	2023 (\$)	2022 (\$)
Income received	8,079,383	7,148,811
<b>Total trustee payments</b>	<b>8,079,383</b>	<b>7,148,811</b>

Trustee payments are in accordance with clause 23(1)(c) of the Casino (Burswood Island) Agreement scheduled to the *Casino (Burswood Island) Agreement Act 1985*.

#### 4.3 Interest revenue

	2023 (\$)	2022 (\$)
Interest revenue - Term Deposit	402,870	19,202
<b>Total interest revenue</b>	<b>402,870</b>	<b>19,202</b>

Interest revenue is recognised as the interest accrues.

#### 4.4 Other revenue

	2023 (\$)	2022 (\$)
Recoups	31,197	28,232
Event remediation	74,305	38,983
Leases	4,200	4,200
Other revenue	60,462	170,011
<b>Total other revenue</b>	<b>170,164</b>	<b>241,426</b>

Revenue is recognised at the transaction price when the Board transfers control of the services to the customer. Revenue is recognised at a point-in-time for maintenance services. The performance obligations for this revenue are satisfied when services have been provided. Invoices are issued following provision of services.

Revenue from Event remediation is recognised in the accounting period in which the relevant performance obligations has been satisfied.

Lease revenue is accounted for applying AASB 16, with the leases classified as operating leases, as the lease does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset. Revenue is accounted for on a straight line basis.

#### 4.5 Loss on disposal

	2023 (\$)	2022 (\$)
Carrying amount of non-current assets disposed		
Plant, equipment and vehicles	170,811	96,951
<b>Loss on disposal of non-current assets</b>	<b>170,811</b>	<b>96,951</b>

**Realised and unrealised gains** are usually recognised on a net basis.

Gains and losses on the disposal of non-current assets are presented by deducting from the proceeds on disposal the carrying amount of the asset and related selling expenses. Gains and losses are recognised in profit or loss in the Statement of comprehensive income (from the proceeds of sale).

#### 5 Key assets

This section includes information regarding the key assets the Board utilises to gain economic benefits or provide service potential. The section sets out both the key accounting policies and financial information about the performance of these assets:

	Notes
Infrastructure, property, plant and equipment	5.1
Depreciation	5.1.1
Right-of-use assets	5.2
Depreciation charge of right-of-use assets	5.2.1



## 5.1 Infrastructure, Property, Plant and Equipment

	Plant and Equipment \$	Buildings \$	Infrastructure \$	Infrastructure - WIP \$	Land \$	Total \$
<b>Year ended 30 June 2023</b>						
Gross carrying amount	4,348,802	3,095,800	8,903,553	1,663,936	520,000	18,532,091
Accumulated depreciation	(3,471,571)	-	(4,430,073)	-	-	(7,901,644)
<b>Carrying amount at start of period</b>	<b>877,231</b>	<b>3,095,800</b>	<b>4,473,480</b>	<b>1,663,936</b>	<b>520,000</b>	<b>10,630,447</b>
Additions	90,667	-	104,207	1,154,337	-	1,349,211
Transfers (a)	-	186,585	1,823,168	(2,009,753)	-	-
Reclassification of assets	(641,200)	84,784	556,416	-	-	-
Disposals	(47,291)	-	(137,591)	-	-	(184,882)
Depreciation	(54,550)	(83,595)	(350,748)	-	-	(488,893)
Revaluation increments	-	29,926	-	-	-	29,926
<b>Carrying amount at the end of period</b>	<b>224,857</b>	<b>3,313,500</b>	<b>6,468,932</b>	<b>808,520</b>	<b>520,000</b>	<b>11,335,809</b>
Gross carrying amount	472,775	3,313,500	11,111,145	808,520	520,000	16,225,939
Accumulated depreciation	(247,918)	-	(4,642,213)	-	-	(4,890,130)

a) The Department of Planning, Lands and Heritage (DPLH) is the only Department with the power to sell Crown land. The land is transferred to DPLH for sale and the Board accounts for the transfers as a distribution to owner.

### Initial recognition

Items of property, plant and equipment and infrastructure, costing \$5,000 or more are measured initially at cost. Where an asset is acquired for no cost or significantly less than fair value, the cost is valued at its fair value at the date of acquisition. Items of property, plant equipment and infrastructure costing less than \$5,000 are immediately expensed direct to the Statement of comprehensive income (other than where they form part of a group of similar items which are significant in total).

### Subsequent measurement

Subsequent to initial recognition of an asset, the revaluation model is used for the measurement of:

- land; and
- buildings.

Land is carried at fair value. Buildings are carried at fair value less accumulated depreciation and accumulated impairment losses.

Property, plant and equipment and infrastructure are stated at historical cost less accumulated depreciation and accumulated impairment losses.

**Land and buildings** are independently valued annually by the Western Australian Land Information Authority (Landgate) and recognised annually to ensure that the carrying amount does not differ materially from the asset's fair value at the end of the reporting period.

Land and buildings were revalued as at 1 July 2022 by Landgate. The valuations were performed during the year ended 30 June 2023 and recognised as at 30 June 2023. In undertaking the revaluation, fair value was determined by reference to market values for land: \$520,000 (2022: \$520,000) and buildings: \$3,313,500 (2022: \$3,095,800).

**Significant assumptions and judgements:** The most significant assumptions and judgements in estimating fair value are made in assessing whether to apply the existing use basis to assets and in determining estimated economic life. Professional judgement by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

### 5.1.1 Depreciation

Charge for the period	2023 (\$)	2022 (\$)
<b>Depreciation</b>		
Plant and equipment	54,550	71,066
Buildings	83,595	88,052
Infrastructure	350,748	207,246
Right-of-use assets	8,539	8,837
<b>Total depreciation for the period</b>	<b>497,432</b>	<b>375,201</b>

As at 30 June 2023, there were no indications of impairment to property, plant and equipment or infrastructure.

All surplus assets at 30 June 2023 have been classified as assets held for sale.

#### Useful lives

The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, and adjustments are made where appropriate. For the financial year ended 30 June 2023, changes to the useful lives of the following assets categories have been made, the new useful lives will provide a better reflection of the effective useful lives of assets owned by Burswood Park Board. There were no retrospective financial adjustments made to the depreciation expenses recognised in the financial years prior to 1 July 2022.

Asset	2022 Asset Useful Lives	2023 Asset Useful Lives
<b>Buildings</b>	15 to 40 years	30 to 85 years
<b>Plant and Equipment</b>	5 to 20 years	3 to 25 years
<b>Infrastructure</b>	10 to 66 years	10 to 100 years

Set out below are the amounts by which each financial statement line item is affected as at and for the year ended 30 June 2023 as a result of the adoption of the new asset useful lives:

	2023 Balances without change in asset useful lives \$	2023 Balance after change in asset useful lives \$
<b>Statement of Comprehensive Income</b>		
<b>Expenses</b>		
Depreciation	572,604	497,432
<b>Other comprehensive income</b>		
Changes in asset revaluation surplus	31,594	29,926
<b>Statement of Financial Position</b>		
<b>Non-Current Assets</b>		
Infrastructure, property, plant and equipment	11,409,313	11,335,809
<b>Equity</b>		
Reserve	205,426	203,758

It is not practicable for the Board to estimate the effect of the change in future periods at this reporting date because land and buildings are revalued annually.

#### Impairment

Property, plant and equipment and infrastructure are tested for impairment whenever there is an indication that the asset may be impaired. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised.

Where an asset measured at cost is written down to recoverable amount the loss is recognised in profit or loss.

Where a previously revalued asset is written down to recoverable amount, the loss is recognised as a revaluation decrement in other comprehensive income.

If there is an indication that there has been a reversal in impairment, the carrying amount shall be increased to its recoverable amount. However this reversal should not increase the asset's carrying amount above what would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised in prior years.

## 5.2 Right-of-use assets

	Vehicles \$	Total \$
<b>Carrying amount at beginning of period</b>	26,814	26,814
Additions	3,682	3,682
Depreciation	(8,539)	(8,539)
<b>Net carrying amount as at end of period</b>	<b>21,957</b>	<b>21,957</b>

The Board has leases for vehicles, office and residential housing. The lease contracts are typically made for fixed periods of 1-10 years with an option to renew the lease after that date.

### Initial recognition

At the commencement date of the lease, the Board recognises right-of-use assets and a corresponding lease liability for most leases. The right-of-use assets are measured at cost comprising of:

- The amount of the initial measurement of lease liability
- Any lease payments made at or before the commencement date less any lease incentives received
- Any initial direct costs, and
- Restoration costs, including dismantling and removing the underlying asset.

The corresponding lease liabilities in relation to these right-of-use assets have been disclosed in note 7.4.

The Board has elected not to recognise right-of-use assets and lease liabilities for short-term leases (with a lease term of 12 months or less) and low value leases (with an underlying value of \$5,000 or less). Lease payments associated with these leases are expensed over a straight-line basis over the lease term.

### Subsequent Measurement

The cost model is applied for subsequent measurement of right-of-use assets, requiring the asset to be carried at cost less any accumulated depreciation and accumulated impairment losses and adjusted for any re-measurement of lease liability.

### Depreciation and impairment of right-of-use assets

Right-of-use assets are generally depreciated on a straight line basis over the shorter of the lease term and the estimated useful lives of the underlying assets.

If ownership of the leased asset transfers to the Board at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Right-of-use assets are tested for impairment when an indication of impairment is identified. The policy in connection with testing for impairment is outlined in note 5.1.1.

### 5.2.1 Depreciation charge of right-of-use assets

	2023 (\$)	2022 (\$)
Vehicles	8,539	8,837
<b>Total right-of-use asset depreciation</b>	<b>8,539</b>	<b>8,837</b>

## 6 Other assets and liabilities

This section sets out those assets and liabilities that arose from the Board's controlled operations and includes other assets utilised for economic benefits and liabilities incurred during normal operations:

	Notes
Receivables	6.1
Other current assets	6.2
Payables	6.3
Other liabilities	6.4

### 6.1 Receivables

	2023 (\$)	2022 (\$)
<b>Current</b>		
Receivables	717,777	1,151,477
GST receivable	6,747	57,558
<b>Total receivables at end of the period</b>	<b>724,524</b>	<b>1,209,035</b>

Trade Receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

### 6.2 Other current assets

	2023 (\$)	2022 (\$)
<b>Current</b>		
Accrued interest	46,529	6,761
<b>Total other assets at the end of period</b>	<b>46,529</b>	<b>6,761</b>

### 6.3 Payables

	2023 (\$)	2022 (\$)
<b>Current</b>		
Accrued expense	184,135	217,155
Accrued salaries	26,920	20,002
Accrued superannuation	608	2,000
<b>Total payables at the end of period</b>	<b>211,663</b>	<b>239,157</b>



**Payables** are recognised at the amounts payable when the Board becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value as settlement for the Board is generally 15-20 days.

**Accrued salaries** represent the amount due to staff but unpaid at the end of the reporting period. Accrued salaries are settled within a fortnight after the reporting period. The Board considers the carrying amount of accrued salaries to be equivalent to its fair value.

#### 6.4 Other liabilities

	2023 (\$)	2022 (\$)
<b>Current</b>		
Deferred income	-	45,000
Other	261	126
<b>Total other liabilities at the end of period</b>	<b>261</b>	<b>45,126</b>

## 7 Financing

This section sets out the material balances and disclosures associated with the financing and cash flows of the Board.

	Notes
Cash and cash equivalents	7.1
Capital commitments	7.2
Leases	7.3
Finance costs	7.4

#### 7.1 Cash and cash equivalents

	2023 (\$)	2022 (\$)
Petty cash on hand	115	117
Term deposit	12,059,423	13,921,623
Cash at bank	6,511,190	3,264,511
<b>Balance at end of period</b>	<b>18,570,728</b>	<b>17,186,251</b>

For the purpose of the Statement of cash flows, cash and cash equivalent assets comprise cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value.

#### 7.2 Capital Commitments

	2023 (\$)	2022 (\$)
Capital expenditure commitments, being contracted capital expenditure additional to the amounts reported in the financial statements, are payable as follows:		
Within 1 year	2,564,638	816,076
Later than 1 year and not later than 5 years	41,944	-
	<b>2,606,582</b>	<b>816,076</b>

The totals presented for capital commitments are GST inclusive.

#### 7.3 Leases

	2023 (\$)	2022 (\$)
<b>Lease liabilities</b>		
Not later than one year	5,773	7,257
Later than one year and not later than five years	16,765	17,888
Later than five years	-	2,025
	<b>22,538</b>	<b>27,170</b>
Current	5,773	7,257
Non-current	16,765	19,913
	<b>22,538</b>	<b>27,170</b>

The Board's recognised leases consist of state fleet vehicle leases.

At the commencement date of the lease, the entity recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, the Board uses the incremental borrowing rate provided by Western Australia Treasury Corporation.

Lease payments included by the Board as part of the present value calculation of lease liability include:

- Fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payments that depend on an index or a rate initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable by the lessee under residual value guarantees;
- The exercise price of purchase options (where these are reasonably certain to be exercised);
- Payments for penalties for terminating a lease, where the lease term reflects the Board exercising an option to terminate the lease.
- Periods covered by extension or termination options are only included in the lease term by the Board if the lease is reasonably certain to be extended (or not terminated).

The interest on the lease liability is recognised in profit or loss over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. Lease liabilities do not include any future changes in variable lease payments (that depend on an index or rate) until they take effect, in which case the lease liability is reassessed and adjusted against the right-of-use asset.

Variable lease payments, not included in the measurement of lease liability, that are dependent on sales an index or a rate are recognised by the Board in profit or loss in the period in which the condition that triggers those payment occurs.

#### Subsequent Measurement

Lease liabilities are measured by increasing the carrying amount to reflect interest on the lease liabilities; reducing the carrying amount to reflect the lease payments made; and remeasuring the carrying amount at amortised cost, subject to adjustments to reflect any reassessment or lease modifications.

This section should be read in conjunction with note 5.2.

	2023 (\$)	2022 (\$)
<b>Lease expenses recognised in the Statement of comprehensive income</b>		
Lease interest expense	891	687
Low-value leases	871	1,195
<b>Total lease expense</b>	<b>1,762</b>	<b>1,882</b>

**Short-term leases** are recognised on a straight-line basis with a lease term of 12 months or less.

**Low-value leases** with an underlying value of \$5,000 or less are recognised on a straight-line basis.

**Variable lease payments** that are not included in the measurement of the lease liability recognised in the period in which the event or condition that triggers those payments occurs.

#### 7.4 Finance costs

	2023 (\$)	2022 (\$)
<b>Finance costs</b>		
Interest expense on lease liabilities	891	687
<b>Total finance costs expensed</b>	<b>891</b>	<b>687</b>

Finance cost includes the interest component of lease liability repayments.

## 8 Financial Instruments and Contingencies

This note sets out the key risk management policies and measurement techniques of the Board.

	Notes
Financial Instruments	8.1
Contingent assets and liabilities	8.2

### 8.1 Financial instruments

The carrying amounts of each of the following categories of financial assets and financial liabilities at the end of the reporting period are:

	2023 (\$)	2022 (\$)
<b>Financial assets</b>		
Cash and cash equivalents	18,570,728	17,186,251
Financial assets at amortised cost (a)	764,306	1,158,238
<b>Total financial assets</b>	<b>19,335,034</b>	<b>18,344,489</b>
<b>Financial liabilities</b>		
Financial liabilities measured at amortised cost (b)	211,924	239,283
<b>Total financial liabilities</b>	<b>211,924</b>	<b>239,283</b>

(a) The amount of Financial assets at amortised cost excludes GST recoverable from the ATO (statutory receivable).

(b) The amount of Financial liabilities at amortised cost excludes GST payable to the ATO (statutory payable).

All financial assets and liabilities are carried without subsequent remeasurement.

### 8.2 Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of financial position but are disclosed and, if quantifiable, are measured at the best estimate.

Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

There were no known contingent assets or liabilities at the reporting date.

## 9 Other disclosures

This section includes additional material disclosures required by accounting standards or other pronouncements, for the understanding of this financial report.

	<b>Notes</b>
Events occurring after the end of the reporting period	9.1
Key management personnel	9.2
Related party transactions	9.3
Remuneration of auditors	9.4
Non-current assets classified as assets held for distribution to owners	9.5
Equity	9.6
Explanatory statement	9.7
Related Bodies	9.8
Affiliated Bodies	9.9
Supplementary information	9.10

### 9.1 Events occurring after the end of the reporting period

No events have occurred after the reporting date that require disclosure in the financial statements.

### 9.2 Key management personnel

The Board has determined key management personnel to include cabinet ministers, members of the accountable authority (the Board) and senior officers of the Board. The Board does not incur expenditures to compensate Ministers and those disclosures may be found in the *Annual Report on State Finances*.

The total fees, salaries, superannuation, non-monetary benefits and other benefits for members of the Board, senior officers of the Board for the reporting period are presented within the following bands:

### Compensation of members of the accountable authority

	2023 (\$)	2022 (\$)
<b>Compensation band (\$)</b>		
0	3	2
1 – 10,000	1	6
10,001 – 20,000	1	-
	2023 (\$)	2022 (\$)
Short-term employee benefits	17,733	19,800
Post-employment benefits	1,862	1,996
<b>Total compensation of members of the accountable authority</b>	<b>19,595</b>	<b>21,796</b>

No senior officers are members of the Pension Scheme.

### Compensation of senior officers of the Board

	2023 (\$)	2022 (\$)
<b>Compensation band (\$)</b>		
50,001 – 100,000	1	-
100,001 – 150,000	2	-
150,001 – 200,000	-	1
	2023 (\$)	2022 (\$)
Short-term employee benefits	320,120	153,396
Post-employment benefits	32,980	15,339
Other long-term benefits	5,032	17,178
<b>Total compensation of all senior officers of the Board</b>	<b>358,132</b>	<b>185,913</b>
<b>Total compensation of all key management personnel</b>	<b>377,727</b>	<b>207,709</b>



### 9.3 Related party transactions

The Board is a wholly owned public sector entity that is controlled by the State of Western Australia.

Related parties of the Board include:

- All Cabinet Ministers and close family members, and their controlled or jointly controlled entities;
- All key management personnel and their close family members, and their controlled or jointly controlled entities;
- Other departments and statutory authorities, including their related bodies, that are included in the whole of government consolidated financial statements (i.e. wholly-owned public sector entities);
- Associates and joint ventures of a wholly-owned public sector entity; and
- The Government Employees Superannuation Board (GESB).

#### Material transactions with related parties

Outside of normal citizen type transactions with the Board, there were no other related party transactions that involved key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

### 9.4 Remuneration of auditors

Remuneration paid or payable to the Auditor General in respect of the audit for the current financial year is as follows:

	2023 (\$)	2022 (\$)
Auditing the accounts, financial statements, controls, and key performance indicators	19,000	18,200

### 9.5 Non-current assets classified as assets held for distribution to owners

The following table represents a summary of assets held for distribution being 2.7 hectares of land and infrastructure representing the southern portion of Camfield Drive, Resort Drive, Glenn Place and widened roads at the Great Eastern Highway intersection of Resort Drive and of Bolton Avenue.

	2023 (\$)	2022 (\$)
Opening Balance	3,995,427	3,995,427
Assets reclassified as held for distribution to owners	-	-
<b>Total assets classified as held for distribution to owners</b>	<b>3,995,427</b>	<b>3,995,427</b>
Less assets distributed	-	-
Closing Balance	3,995,427	3,995,427

Non-current assets held for distribution to owners are recognised at the lower of carrying amount and fair value less costs to sell, and are disclosed separately from other assets in the Statement of financial position. Assets classified as held for sale are not depreciated or amortised.

### 9.6 Equity

The Western Australian Government holds the equity interest in the Board on behalf of the community. Equity represents the residual interest in the net assets of the Board.

	2023 (\$)	2022 (\$)
<b>Contributed equity</b>		
Balance at start of period	3,065,406	3,065,406
<b>Total contributed equity at end of period</b>	<b>3,065,406</b>	<b>3,065,406</b>
<b>Asset revaluation surplus</b>		
Balance at start of period	173,832	-
<i>Net revaluation increments</i>		
Buildings	29,926	173,832
<b>Total asset revaluation surplus at end of the period</b>	<b>203,758</b>	<b>173,832</b>

### 9.7 Explanatory statement

The Board is exempt from TI 945 Explanatory Statement as their Total Cost of Services is below \$10 million for the two most recent consecutive comparative periods.

### 9.8 Related bodies

The Board has no related bodies.

### 9.9 Affiliated bodies

The Board has no affiliated bodies.

### 9.10 Supplementary financial information

	2023 (\$)	2022 (\$)
<b>(a) Write-offs</b>		
During the financial year, nil (2022: \$96,951) was written off the Board's books under the authority of:		
The Accountable Authority	-	96,951
	-	<b>96,951</b>

# KEY PERFORMANCE INDICATORS

## Certification of Key Performance Indicators

For the reporting period ended 30 June 2023

I hereby certify that the key performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the Burswood Park Board's performance, and fairly represent the performance of the Burswood Park Board for the financial year ended 30 June 2023.



**John McGrath**  
PRESIDENT

23 August 2023



**Linda Kut**  
CHIEF EXECUTIVE

23 August 2023

## Key Performance Indicators

In accordance with the *Financial Management Act 2006*, within their annual reports, statutory authorities are required to provide information which will enable readers to assess the authority's performance in achieving outcomes. Burswood Park Board has developed key performance indicators to enable it, and other interested parties, to assess and monitor the achievement of stated outcomes. Performance indicators are required to be relevant and appropriate, have regard to their purpose and fairly represent the indicated performance.

## Key Effectiveness Indicators

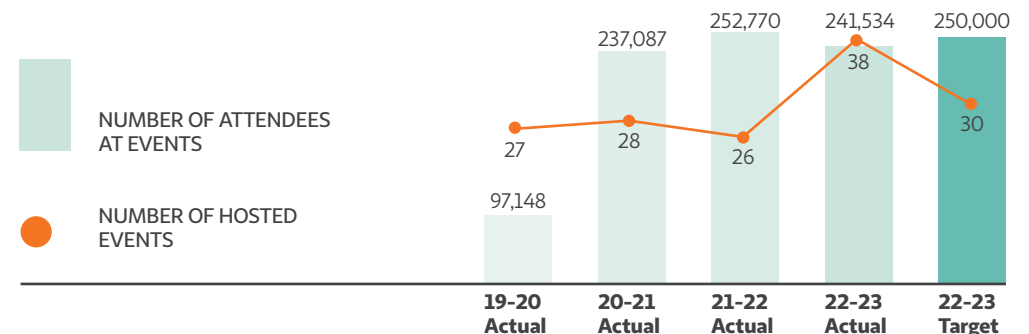
Effectiveness indicators enable users to independently assess the extent to which the Board achieved its desired outcome.

### OUTCOME 1: An attractive and accessible venue for active and passive recreation for Western Australians and visitors

#### Park Usage

This measure quantifies the number of events hosted each year at Burswood Park (the Park) and where possible, the number of people attending these events. However, because of the difficulty in estimating the number of visitors using the Park itself, due to the co-location of Crown Perth and Optus Stadium, and as there are multiple access points to the Park, there are challenges in collecting accurate visitation data.

All event organisers are required to contact Burswood Park Board for permission to use the site for events. Information on attendee numbers is collected, via email, following the conclusion of each event. The number of event types increased from 26 in the previous year to 38 for the year ended 30 June 2023, exceeding the target of 30 events. However, there were 322 occurrences of these event types over the year, declined from 465 occurrences in 2021-22 and the total number of event attendees was decreased by 4.4% compared to the last financial year, this is primarily due to the poor weather during Celebrate WA's WA Day Festival which discouraged people from attending the two-day festival.

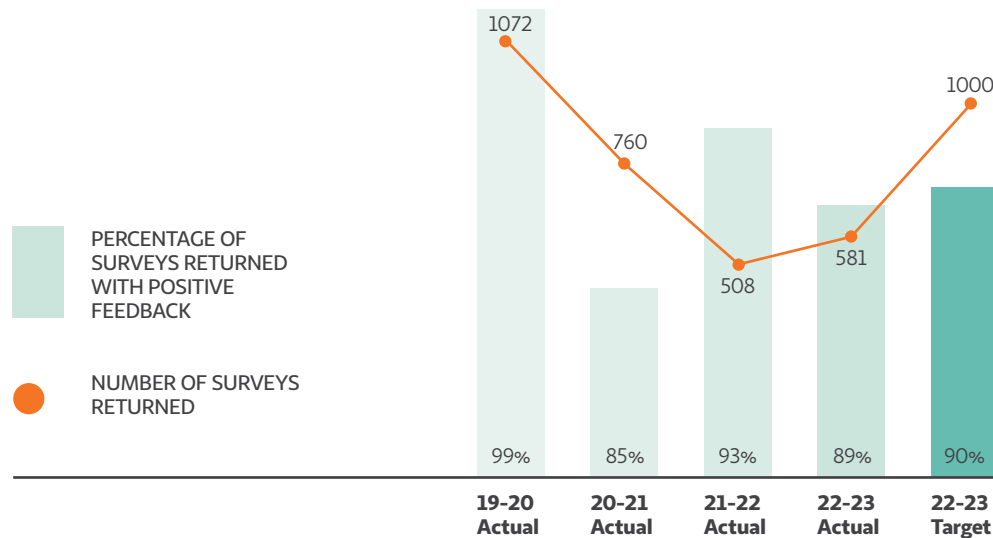


## OUTCOME 2: Maximum visitor enjoyment and satisfaction

### Visitor Satisfaction

This measure quantifies the level of satisfaction of visitors to the Park, via visitor surveys. An online survey tool is used to obtain Park visitor feedback. The survey was distributed via email to the Burswood Park database, posts to various social media channels, and QR codes located in various locations in the Park (BBQs, toilets, Bilya Café). Burswood Park Board staff also attended Have a Go Day to meet with Park patrons face-to-face and encourage attendees to complete the survey. This resulted in a lower number of surveys against target, but a statistically valid sample size and a more accurate indication of park satisfaction across a broader range of park users, rather than event attendees.

Surveys returned with positive feedback is the total of “satisfied” and “very satisfied” responses received. Park satisfaction was slightly below target at 89%, which can be attributed to those completing the survey whilst in the Park; they were more likely to report dissatisfaction due to specific issues of concern, such as unclean toilets or overflowing bins, rather than dissatisfaction with the Park as a whole.



## Key Effectiveness Indicators

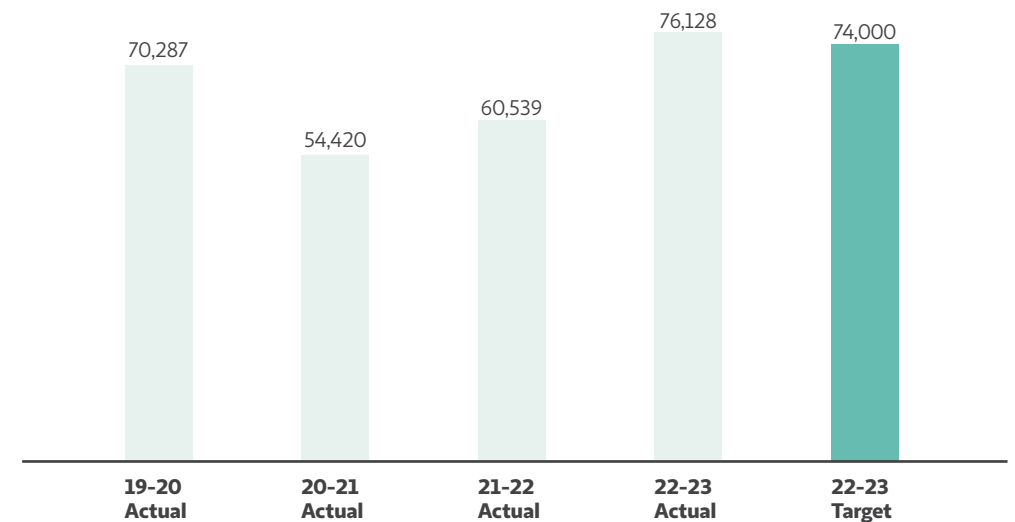
Efficiency indicators enable readers to understand the resources applied to produce the outputs, which directly relate to the desired outcome.

### OUTCOME 3: Achieve the highest standards of Park maintenance and management

This measure details the cost of maintaining and managing the Park. It is calculated using an average total cost of maintenance per hectare of Park.

Maintenance costs per hectare were above the target and has increased when compared with the per hectare cost in 2021-22, this due to unavoidable higher contract cost in park maintenance due to competitive labour market conditions and increased number of occurrences of events held in the park throughout the year which requiring remediation to Park grounds.

### Maintenance Cost per hectare (\$)





# OTHER STATUTORY INFORMATION

## Ministerial Directions

Treasurer's Instruction 903 (12) requires statutory authorities to disclose, in their annual reports, information about Ministerial directives relevant to the setting of desired outcomes or operational objectives, the achievement of desired outcomes or operational objectives, investment activities and financial activities.

Burswood Park Board did not receive any Ministerial directives related to this requirement during the financial year.

## Other Financial Disclosures

### Employment and Industrial Relations

The Board's conditions of employment are governed by the Government Officers Salaries, Allowances and Conditions (GOSAC) Award 1989.

The following table discloses the Board's employee profile as at 2022-23.

	2022	2023
Total FTE	8.4	9.6
Total head count:	11	11
Permanent head count	6	8
Fixed-term head count	5	3
Part-time head count	4	4

2022 adjusted to correct the Chief Executive position as fixed-term.

There were no industrial issues between employees and the Board during the year.

Burswood Park employees enjoy flexible working arrangements to allow for a work/life balance. These arrangements include flexible start and finish times, flexi days, job share and part-time positions in a family-friendly workplace.

The Board complies with the *Work Health and Safety Act 2020*. There were no workers' compensation claims recorded during 2022-23.

### Staff Development

Burswood Park Board's continued investment in professional development saw 100% of its employees undergo training during the financial year.

Subject matters included:

- Work Health and Safety, Safety Officer
- Work Health and Safety, Certificate IV in WHS
- Company Directors Course through the Australian Institute of Company Directors
- Public Sector Commission Aboriginal and Torres Strait Islander Cultural Awareness
- Remote Pilot Licence and Aeronautical Radio Operator
- Reckon Financial Accounting Webinar
- Department of Finance Procurement
- Accountable and Ethical Decision Making
- Cyber Security Awareness

### Workers Compensation

No compensation claims were recorded during the financial year.

## Governance Disclosures

### Contracts with Senior Officers

Treasurer's Instruction 903 requires senior officers to disclose particulars, other than normal contracts of employment of service, any shares or interest in any existing or proposed contract which a senior officer, or a firm of which a senior officer is a member, or an entity in which a senior officer has a substantial financial interest, has made with the Board or any subsidiary body, related body or affiliated body of the Board.

No disclosures were made during 2022-23.

### Public Interest Disclosures

The Board's Chief Executive is the designated Public Interest Disclosure (PID) point of contact. During 2022-23, no PID applications were received.

### Complaints Handling

Burswood Park Board values its stakeholder and customer feedback. Two (2) complaints were received and resolved during the financial year.

### Freedom of Information

The Board's Chief Executive is the designated Freedom of Information (FOI) Co-ordinator and is responsible for assisting with public access to documents. During 2022-23, no FOI applications were received.

# OTHER LEGAL REQUIREMENTS

## Unauthorised use of Credit Cards

Officers of Burswood Park Board hold corporate credit cards, where their functions warrant use of this facility. In 2022-23 no employee used their credit card for a personal purchase (inadvertently or otherwise).

Category	2023
Number of instances the Western Australian Government Purchasing Cards have been used for personal purposes	0
Aggregate amount of personal use expenditure for the reporting period	na
Aggregate amount of personal use expenditure settled by the due date (within five working days)	na
Aggregate amount of personal use expenditure settled after the period (after five working days)	na
Aggregate amount of personal use expenditure outstanding at the balance date	na

## Expenditure on Advertising, Market Research, Polling and Direct Mail

Section 175ZE of the *Electoral Act 1907* requires public agencies to report details of expenditure to organisations providing services in relation to advertising, market research, polling, direct mail, and media advertising.

The Burswood Park Board did not incur expenditure of this nature in 2022-23.

## Disability Access and Inclusion Plan Outcomes

This is the final year of the Board's current Disability Access and Inclusion Plan (DAIP) 2018-2023. The Board ensures that people with disability, their families and carers are able to access the Park, its information, services and facilities, and are provided with the same opportunities, rights and responsibilities that other people in the community enjoy.

Burswood Park's DAIP outlines the strategies to improve access to Park services and facilities and is available to the public through the Burswood Park website.

The Board will conduct a review of the DAIP, and will continue to monitor its strategies to ensure compliance with, and commitment to, disability access and inclusion.

## Strategies

### Outcome 1 - Access to Services

The objectives of the DAIP are incorporated into Burswood Park Board's strategic planning.

Promote the DAIP to employees and stakeholders via meetings and through other publication and communication channels such as the Burswood Park website.

All public events leased by Burswood Park Board are organised so that they are accessible for people with disability.

### Outcome 2 - Access to buildings and facilities

Ensure that all Burswood Park Board offices and facilities are physically accessible to people with disabilities and their carers.

Provide adequate ACROD parking to meet the needs of people with disabilities in terms of quantity and location.

Continue to ensure that directional signage to facilities located throughout the Park is clear, with appropriate colour contrasts, and font styles and size.

Where possible, install tactile ground surface indicators on pram ramps and edges of raised crosswalks and transit platforms to indicate to people with visual impairments a transition between levels and roadways.

### Outcome 3 - Access to Information

Continued upgrades of the Burswood Park website and electronic application forms to ensure usability and user experience meet accessibility standards for customers with disability.

Ensure disability awareness is included in new employee inductions.

Ensure the DAIP is made available to people with disability, and the public generally, by publication in the prescribed manner.

Publish the Board-approved DAIP on the Burswood Park website.

### Outcome 4 - Level and Quality of Service

Ensure all employees, agents and contractors are aware of their responsibilities under the DAIP.

Conduct relevant training for public-facing employees and volunteers on diversity, including disability access and inclusion.

### Outcome 5 - Complaints

Review and update the complaints information and accessibility on the Burswood Park website.

## Outcome 6 - Public Consultation

Ensure consultation with the public and disability groups and other key stakeholders on access and inclusion issues.

Ensure that venues where public events are held are easily accessible for people with disabilities.

## Outcome 7 - Employment

Ensure recruitment and selection practices are equitable, inclusive, and accessible to people with disability.

Audit Burswood Park Board workplaces to identify any access barriers, including parking arrangements.

## Compliance with Public Sector Standards and ethical codes

### Public Interest Disclosure (PID)

In accordance with Section 31(1) of the *Public Sector Management Act 1994*, Burswood Park Board is required to report on compliance with the public sector standards and ethical codes.

The Board complied with the Public Sector Standards in Human Resource Management, the Western Australian Public Sector Code of Ethics and the Board's Code of Conduct during the financial year. The Board has procedures designed to ensure such compliance and conducted appropriate internal assessments. The Board has a Code of Conduct for Board members based on the Public Sector Commission's Conduct Guide for Public Sector Boards and Committees.

### Compliance Requirement 2022-23

Compliance Requirement	2022-23
Compliance issues regarding Public Sector Standards	Nil
Compliance issues regarding Code of Ethics	Nil
Compliance issues regarding Code of Conduct	Nil

As required by the provisions of the *Public Interest Disclosure Act 2003*, the Board's Chief Executive complied with the obligations imposed pursuant to section 23(1). In this respect, the Chief Executive been appointed as the Board's PID Officer and internal procedures relating to the Board's obligations have been published and made available for access by all employees and members of the public.

The Board has also adopted internal procedures that meet its obligation to provide protection for people who make a public interest disclosure and the outcome of the assessment of the disclosure.

No public interest disclosures were made during 2022-23.

### Recordkeeping plan

The Board is committed to improving its record-keeping practices and complying with the *State Records Act 2000*.

The Board's Recordkeeping Plan was approved by the State Records Commission in 2019. In accordance with section 28 of the *State Records Act 2000*, the Plan for the Board is to be reviewed within five years, once completed a report of the review will be submitted to the State Records Office by 22 March 2024. In August 2022 the State Records Office approved Burswood Park Board Disposal Authority DA 2021-006.

Staff are provided with ongoing training on recordkeeping requirements.

## Government Policy Requirements

### Public Sector Health, Safety and Injury Management Performance

The Board is committed to providing and maintaining a safe and healthy workplace for all employees, contractors, volunteers, visitors and others associated with the Park.

In accordance with the *Workers' Compensation and Injury Management Act 1981 (WA)*, *Workers' Compensation and Injury Management Regulations 1982 (WA)* and *Workers' Compensation Code of Practice (Injury Management) 2005*, the Board maintains a strong focus on management and rehabilitation.

There were no workers' compensation claims made in 2022-23.

The Board has prioritised development of the Health and Safety Management System, which is aligned with:

- AS/NZS 4804:2001 Occupational Health and Safety Management Systems;
- *Work Health and Safety Act 2020 (WA)*
- *Work Health and Safety Regulations 2022*; and
- Code of Practice: Occupational Safety and Health in the Western Australian Public Sector (2007).



Measures	2020 - 2021	2021 - 2022	2022 - 2023	Targets	Comments about targets
Number of fatalities	0	0	0	Zero (0)	✓
Lost time injury and disease incidence rate	0	0	0	Zero (0) or 10% improvement on the previous three (3) years	✓
Lost time injury and severity rate	0	0	0	Zero (0) or 10% improvement on the previous three (3) years	✓
Percentage of injured workers returned to work (i) within 13 weeks	na	na	na	Greater than or equal to 80% return to work within 26 weeks	✓
Percentage of injured workers returned to work (ii) within 26 weeks	na	na	na	Greater than or equal to 80% return to work within 26 weeks	✓
Percentage of managers and supervisors trained in work health and safety, and injury management responsibilities, including refresher training within three years	0%	50%	100%	Greater than or equal to 80%	✓

### National Strategic Plan for Asbestos Awareness and Management 2019-2023

The National Strategic Plan for Asbestos Awareness and Management 2019-2023 is consistent with the Western Australian Government policy on occupational safety and health. Burswood Park Board has reported on its progress in achieving the Western Australian Government endorsed targets one to seven.

## Board and Committee Remuneration

### Board remuneration

The Board is required to report on the individual and aggregate costs of remunerating all positions on all boards and committees, as defined in the Premier's Circular 2021/18 – State Government Boards and Committees.

There was a total of eight (8) board meetings held during 2022-23. The following table shows the period of membership for the financial year.

Position	Name	Type of remuneration	2022-23 Period of membership	Term of appointment	Base sitting fees	2022-23
Chair*	John McGrath	Quarterly	12 months	Two years, 10 months	\$9,400	\$12,533.33
Member**	John Van Der Wielen	Quarterly	11 months	Two years	\$5,200	Nil
Member	Dr Joanna Pearce	Quarterly	12 months	Two years	\$5,200	\$5,200
Member***	Anthony Vuleta	Quarterly	12 months	Two years	Not eligible	Nil
Member***	Christopher Melsom	Quarterly	12 months	Three years, five months	Not eligible	Nil
<b>Total</b>						<b>\$17,733</b>

\*Payment from March 2022 fell into the 2022-23 financial year.

\*\*Member is eligible for remuneration but turned down payment.

\*\*\*Member is ineligible as a full time Local or State Government employee.

### Committee remuneration

The independent chair of our Audit and Risk Committee receives remuneration as a consequence of their membership.

Position	Name	Type of remuneration	2022-23 Period of membership	Term of appointment	Base sitting fees	2022-23
Independent Chair	Kelly Hick	Quarterly	12 months	Two years	\$5,200	\$5,200
Member*	Mandy Taylor	Quarterly	11 months	Two years	Not eligible	Nil
Member*	Anthony Vuleta	Quarterly	12 months		Not eligible	Nil
<b>Total</b>						<b>\$5,200</b>

\*Member is ineligible as a full time Local or State Government employee.

## WA Multicultural Policy Framework

The Board continues to work on the outcomes set within the Burswood Park Board Multicultural Policy Framework.

Burswood Park Board's inaugural Multicultural Plan 2022-2026 has been developed following the implementation of the Western Australian Multicultural Policy Framework.

The plan encompasses the three policy priority areas and will evolve as the Board further develops and integrates multicultural policy goals with the Park's strategic direction.

Actions completed during the year include:

### Policy priority 1—Harmonious and inclusive communities

Action	Status	Outcomes achieved
Promote positive examples of the benefits of cultural diversity through social media channels.	In Progress	Key culturally diverse events were hosted at Burswood Park or promoted through social media channels throughout the year including the Navratri Festival, Australian Arab Association Eid Carnival and the Arab Festival.
Promote and reflect on significant cultural days through social media.	In Progress	Burswood Park Board promoted key cultural days.
Host and partner with activations that promote the benefits of cultural diversity and social cohesion.	In Progress	Relevant events and activations hosted by Burswood Park included Australian Arab Association Eid Carnival, the Arab Festival, Navratri Festival, WA Day Festival, Have a Go Day, Over 55 Cycling Association and the Over 55 Walking Association.
Monitor complaints.	In Progress	Nil related complaints received.

### Policy priority 2—Culturally responsive policies, programs and services

Action	Status	Outcomes achieved
Review existing signage and introduce universal symbols, signs in languages other than English and/or use cultural markers such as multicultural artwork where appropriate.	In Progress	Park toilet facilities signage updated to include universal symbols and braille.
Review current job advertisements to ensure inclusive recruitment from culturally and linguistically diverse (CaLD) communities.	In Progress	Job advertisements reviewed.
Review people policies to ensure employee diversity is supported. E.g. Cultural leave entitlements.	In Progress	Leave Entitlements Guidelines reviewed and communicated to all staff.

### Policy priority 3—Economic, social, cultural, civic and political participation

Action	Status	Outcomes achieved
Contract CaLD businesses and consultants to deliver goods and services such as catering, equipment or training.	In Progress	Santa's Symphony in the Park engaged with CaLD cuisine providers.

### Substantive Equality

The Board remains cognisant of its responsibility as an equal opportunity employer and continues to apply just and equitable treatment across all employment issues.

The Board's current Workforce and Diversity Plan covers the requirements of Section 145 of the *Equal Opportunity Act 1984* and is consistent with the intent of the Public Sector Commissioner's Circular 2017-04 Equal Employment Opportunity Management Plans and Workforce Planning in the Public Sector. The detail and scope of the Board's plan reflect the size, needs and complexities of the Board's workforce.



**BURSWOOD**  
PARK BOARD

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